



A JOURNEY THROUGH

The Coffeeprint of Tomorrow

SOCIAL REPORT 2025





**SOCIAL
REPORT
2025**

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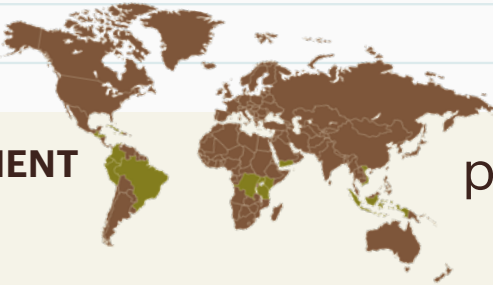
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LETTER FROM THE PRESIDENT



A reflection between past and future

The Mission Report offers an opportunity to reflect on the period just concluded and on the future, with its new challenges. The Foundation continues to evolve within a constantly changing socio-economic context; at the same time, it has strengthened its ability to conduct accurate analyses of its activities through appropriate methodologies that identify meaningful results, demonstrating the effectiveness of the approaches adopted while also highlighting areas for improvement.

In this direction, in 2025, the Foundation collaborated with ASVAPP – Association for the Development of Evaluation and Public Policy Analysis – a non-profit research organization providing methodological training and consultancy to institutions seeking scientifically reliable results to support growth and improvement.

The Foundation therefore chose to equip itself with an impact evaluation framework for its interventions to ensure the credibility, precision, and interpretability of the results achieved, with the aim of understanding whether the various initiatives generated tangible change. The methodology adopted includes treating identifiable and homogeneous cases, the presence of a comparable control group, and access to quantitative data for both treatment and control groups, with enough observations. This approach complements the monitoring system already in place for resource-allocation outcomes, as required by the Foundation's Board of Directors and embedded in its guidelines, through the annual presentation of results and future commitments.

This was the case, for example, with the pilot project "Seeds of Hope", launched in 2021, and involving 26 families, which expanded to 280 families in 2022. The initiative was created to combat food insecurity in Kampala's slums, Uganda. Its implementation focused on urban agriculture through small household vegetable gardens made with recycled, low-cost materials, enabling the production of fresh vegetables directly at home, improving both the quality and quantity of food available and allowing 69% of participating families to move from one to two meals

per day within the first year of the project. To date, the initiative has reached 530 families — more than 3,200 people — 97% of whom are women.

Beyond specific examples such as these, which demonstrate both short- and long-term impact, I would also like to highlight the establishment of new partnerships in 2025, such as the initiative in Ecuador developed within the framework of IILA – the International Italo-Latin American Organisation – together with UNDP – the United Nations Development Programme – and ProAmazonia, ForAgua. The aim in this case is to improve the living conditions of young people in rural communities in the Ecuadorian Amazon by scaling up the Agua Segura, Bosques para el Futuro (Safe Water, Forests for the Future) project. On the one hand, the project aims to facilitate access to safe drinking water in schools for children and young people from coffee-producing communities in the area; on the other hand, it seeks to develop environmental education models through the creation of online training modules and expanding internet connectivity in remote areas of the region.

The expansion and qualitative strengthening of the Foundation's activities on the international stage — reaffirming its commitment to its institutional mission of giving back, through innovation and progress, the benefits generated in collaboration with coffee-producing countries around the world — has not diminished the Foundation's growing commitment to operating at a national level, responding to emerging needs within the Italian context.

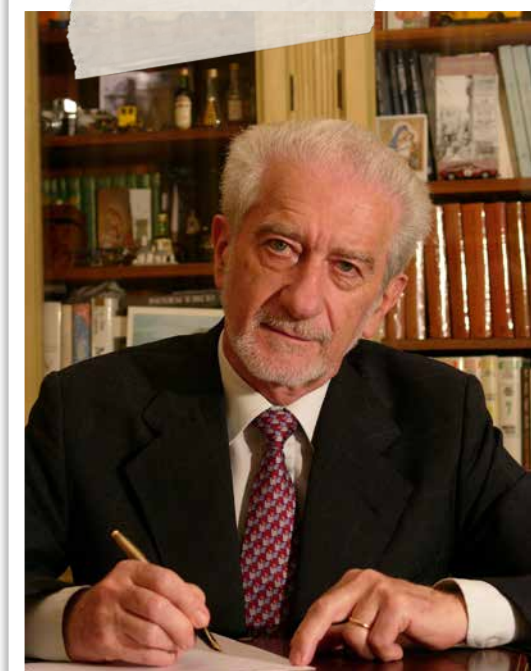
In 2025, Fondazione Lavazza supported 18 projects in collaboration with 20 local organizations, investing in four intervention areas benefiting communities in Italy.

These initiatives contributed to educational development and active citizenship, employment opportunities, food security, and access to essential services such as healthcare and welfare.

Alongside these activities, 35 scholarships and research grants were awarded to young people in Italy, Kenya, and Nepal.

Finally, it is important to highlight the strengthening of the operational connection between the implementation of the Foundation's programs and the valuable contribution of corporate volunteering by Lavazza Group employees in the Piedmont area: an excellent way of doing business by increasingly giving social meaning to the use of human and financial resources, generating activities consistent with social needs and with the growth required within a desirable framework of environmental sustainability.

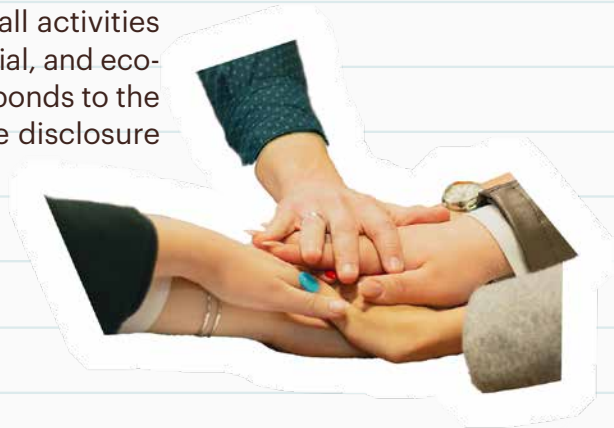
GIOVANNI ZANETTI
President



METHODOLOGY FOR THE PREPARATION OF THE SOCIAL REPORT



The Social Report of **Fondazione Giuseppe e Pericle Lavazza ETS**, hereinafter also referred to as the “Foundation” or “Fondazione Lavazza”, is the **annual reporting tool** covering all activities carried out from a narrative, managerial, and economic-financial perspective, and responds to the need for transparency and adequate disclosure towards stakeholders.



This document has been prepared in continuity with the elements recently introduced, in compliance with the **Third Sector Reform** and with the **Guidelines for the preparation of Social Reports by Third Sector Entities**, adopted pursuant to Legislative Decree 117/2017. It also draws inspiration from the GRI Standards 2021 issued by the **Global Reporting Initiative** (GRI) and the **United Nations Sustainable Development Goals** (SDGs) of the 2030 Agenda. The Guidelines were complemented by an analysis of stakeholders and their needs. Furthermore, the data collection methodology and beneficiary engagement are derived from measurements and field studies conducted by third-party organizations in collaboration with the Foundation. The Foundation’s supported projects are multi-year initiatives.



The Social Report comprises two distinct sections: the Social Report and the Financial Statements. It has been prepared and published in two monolingual editions, Italian and English.

The **2025 Social Report** includes the projects that were ongoing, launched, or concluded. This document refers to the reporting period from 1 January 2025 to 31 December 2025.



The Coffeeprint of Tomorrow

A year of events and storytelling

Throughout the year, several opportunities were created to **share and communicate Fondazione Lavazza's activities**. Through the dissemination of content across the Lavazza Group's **institutional digital channels**, particularly **LinkedIn**, and the organization of **events dedicated to Lavazza Group employees**, the Foundation shared **projects, results**, and **future perspectives** related to interventions along the coffee value chain and within projects developed in Italy. Alongside these initiatives, the annual event **The Coffeeprint of Tomorrow: Cultivating Coffee Value** was organized and promoted as an opportunity for in-depth discussion involving **international organizations**, fostering dialogue and exchange on key topics such as **sustainability, territorial development, and multi-stakeholder collaboration**.

2025



MAR 08
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY



On **International Women's Day**, the Foundation renewed its commitment to supporting women.

Women represent 70% of the global coffee workforce, yet **only 30%** of them have access to **land ownership and leadership roles**.

For this reason, **women's empowerment** is one of the **fundamental pillars** of Fondazione Lavazza's projects. Through concrete tools — **training, resources, and support** — we provide women with opportunities for **professional growth**, greater **autonomy**, and **skills development**. We believe that women's **talent** and **determination** are essential to the **progress** and **resilience** of the **entire coffee sector**.



Find out more and watch the video on LinkedIn:



MAR 22
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY



On the occasion of **World Water Day**, Fondazione Lavazza spotlighted the **Climate-Smart Region project**, implemented in collaboration with Hanns R. Neumann Stiftung in Honduras. In Honduras, **around 16% of the population lacks access to safe drinking water**. Since 2020, thanks to the partnership with Healing Waters International, **six water purification micro-enterprises** have been established, providing access to safe drinking water to **more than 900 coffee-producing families**.



APR 22
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY



On the occasion of **Earth Day**, Fondazione Lavazza celebrated its commitment to **urban reforestation** by planting **more than 500 new trees** in the **BioBosco area of Parco Stura Sud in Turin**.

In collaboration with Rete Clima, the initiative involved **more than 50 colleagues** from the Settimo production plant and the Nuvola headquarters, together with their families, in planting **poplars, hazel trees, and wild cherry trees**, contributing to the creation of **new green spaces** and to the **urban regeneration** of the city.

This activity generates a **tangible impact**: it absorbs **CO₂** to help combat global warming, improves the **urban microclimate**, prevents soil **erosion**, and supports **biodiversity**.

The initiative forms part of Foresta Italia, the national reforestation campaign promoted by Rete Clima in partnership with Coldiretti and PEFC, under the patronage of the Italian Ministry of Environment and Energy Security and the Ministry of Agriculture, Food Sovereignty and Forests.

Watch the event video here:



JUN 20
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY

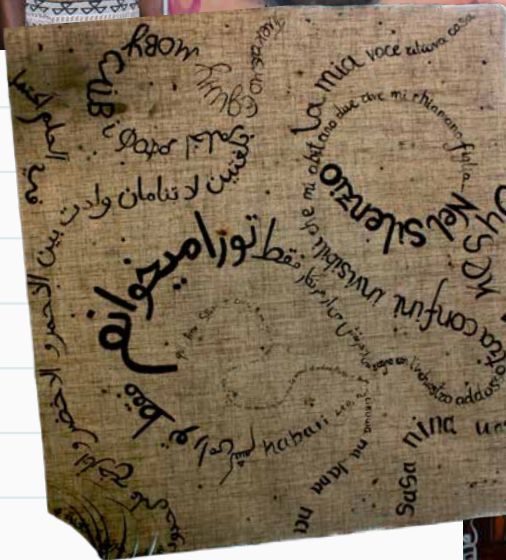


On the occasion of **World Refugee Day**, Fondazione Lavazza promoted the event “*Spaces for Art, Music and Inclusion*”, organised together with UNHCR – The UN Refugee Agency, Mosaico – Action for Refugees, and Save the Children Italia – CivicoZero Turin.

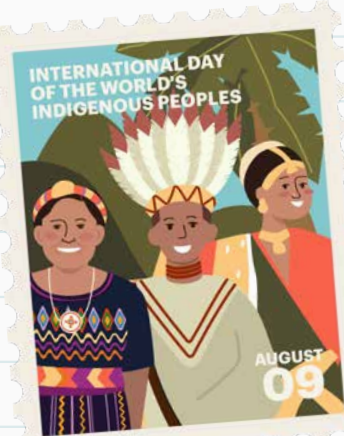
The initiative offered an afternoon dedicated to listening, expression, and dialogue, highlighting **art, music, and culture** as tools to foster inclusion and personal growth. Through the voices of young artists, educators, and cultural operators, projects were presented that provide opportunities for participation and development for young people with **migrant backgrounds**, giving space to the creativity, talents, and aspirations of new generations.

The event also included the presentation of the **artistic competition “I Will Not Give Up on My Dreams”** together with the association Mosaico, featuring an exhibition of collective artworks created during the **artistic residency**, as well as a **live musical performance** by young participants involved in the activities of the **Basement Room Lavazza** in collaboration with Save the Children.

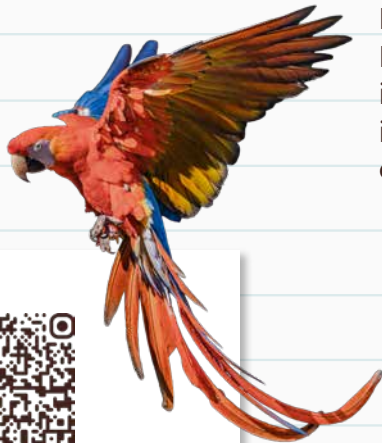
The event represented a meaningful moment of dialogue and participation aimed at strengthening ties with local communities and reaffirming the Foundation’s commitment to promoting inclusion, opportunities, and social cohesion.



AUG 09
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY



On the occasion of the **International Day of the World's Indigenous Peoples**, the Foundation promotes the protection and enhancement of Indigenous communities, which today comprise more than **370 million people** across over **90 countries**. Within this framework, the Foundation is actively engaged in supporting numerous communities in Brazil, Colombia, Guatemala, and Peru. On this occasion, the story of Raquel Pereira Viana, a **young Wapichana leader from the Indigenous community of Tabalascada** in Roraima, Brazil, was highlighted. In 2025, Raquel was selected for the Global Landscape Forum Restoration Stewards programme, an initiative that enabled her to play an active role in **ecosystem** restoration and in the protection of **native seeds** within her community.



Watch the video to discover her story:



SEP 21
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY



On the **International Day of Peace**, the Foundation highlights the role of coffee as a tool for peace and development. It was highlighted that, in contexts marked by conflict and instability, coffee can create **opportunities for peace, recovery, and prospects**. The Foundation implements projects in Colombia, Guatemala, and Yemen, working with local partners to support vulnerable communities and promote pathways for **economic** and **social development**. Three countries, three stories, three territories — one message: **coffee can build bridges and open new paths towards peace**.

"A coffee bean is also a seed of peace."

RIGOBERTA MENCHÚ TUM,
Nobel Peace Prize Laureate (1992),
guest of the first edition of The Coffeeprint of Tomorrow (2024).

Rewatch her speech:



OCT 07
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY



On the occasion of **International Coffee Day**, Fondazione Lavazza organised in Turin, at Nuvola Lavazza, the international event The Coffeeprint of Tomorrow: Cultivating Coffee Value, aimed at fostering global dialogue on the future of the coffee supply chain. The initiative brought together experts, sector representatives, public institutions, and international organisations to **discuss the future of coffee**, addressing topics such as **sustainability, social inclusion, geopolitics**, and supply chain innovation.

5 PANELS

12 SPEAKERS

+500 ATTENDEES

Listen and watch the event here:



Coffee Markets: Trends and Impacts on the Value Chain



VANUSIA NOGUEIRA
International Coffee Organization

"We must redistribute value along the entire chain, or there will be no future for smallholder producers."

Unlocking Opportunities to face the future of coffee



TEDDY ESTEVE
Ecom Agroindustrial Corp

"Today our role is no longer to buy low and sell high, but to ensure that every link in the value chain generates benefits for all."



MARCO RICCARDO RUSCONI
Italian Agency for Development Cooperation

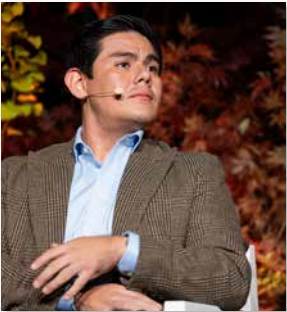
"We do not impose models, we propose solutions: development is effective only when it is rooted in the involvement of local communities and supported by training and knowledge-sharing."

ROUNDTABLE DISCUSSION:



ISABEL VAN BEMMELEN
Rabobank

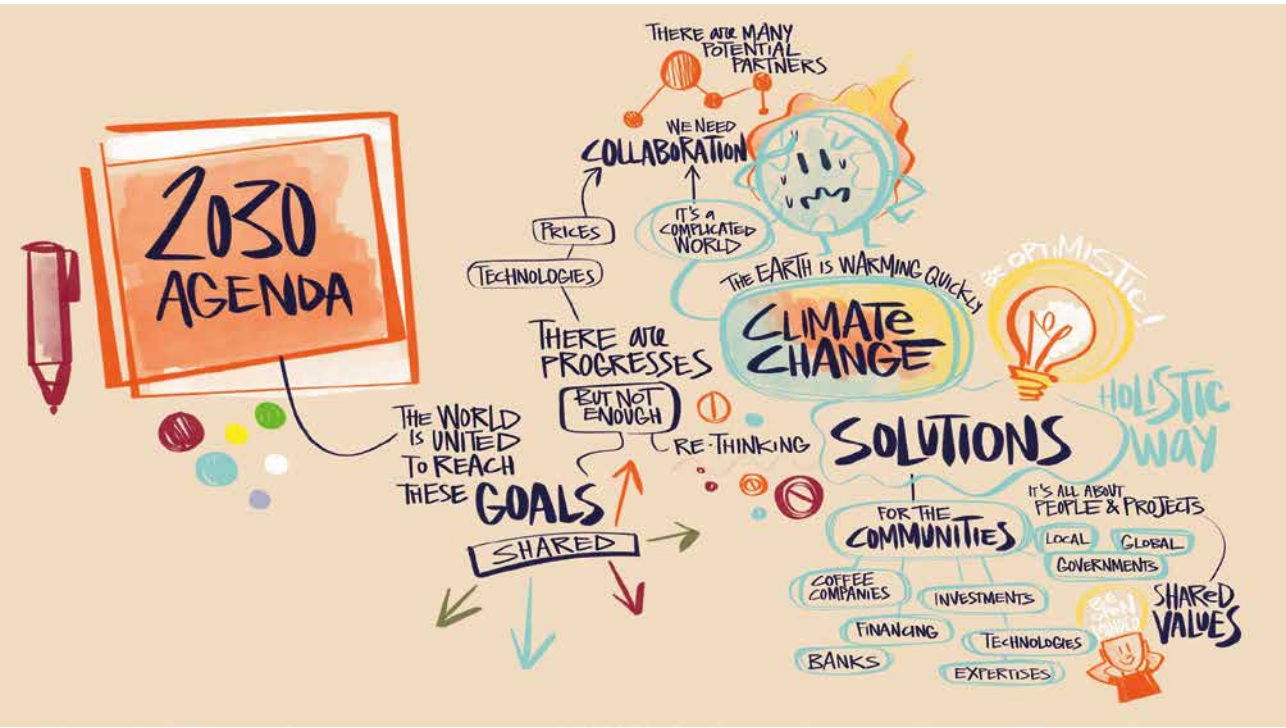
"Finance can be a driver of sustainability: tools such as carbon credits and agroforestry enable the creation of environmental and economic value while improving producers' livelihoods."



OSVALDO ZUCCHINO
El Gigante Coffee Estate

"Young people can be the bridge between tradition and innovation: even small changes, such as reducing water use, can generate significant long-term impact."

Global Goals at a Crossroads: A conversation with Jeffrey Sachs



JEFFREY SACHS
Economist and leader in sustainable development

"Despite progress towards the 2030 Agenda, the world is still lagging behind on key goals such as climate change and poverty reduction. However, technological innovation – from smart agriculture to zero-emission energy – can profoundly transform the coffee supply chain."

Collaboration in action: building sustainable coffee communities



LARA FORNABAIO
Columbia Center on Sustainable Investment

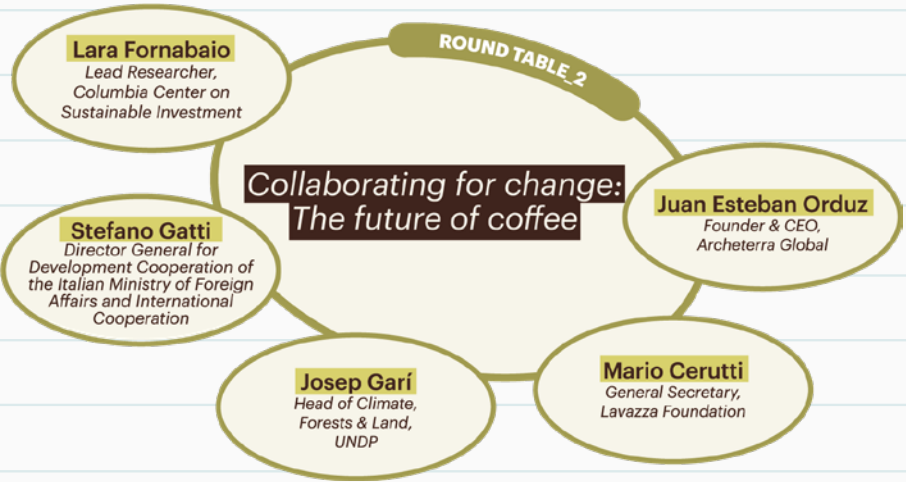
"Sustainability requires concrete tools and coordinated action: through Coffee SDG Plans, it is possible to identify priorities, resources, and investment pathways at the territorial level."



STEFANO GATTI
Italian Ministry of Foreign Affairs and International Cooperation

"Coherent national plans and effective regulatory alignment are key levers for systemic change and for scaling development initiatives."

ROUNDTABLE DISCUSSION:



MARIO CERUTTI
Fondazione Lavazza

"Supporting producers means going beyond production: improving living conditions, access to education, and infrastructure is essential to generate social and environmental progress."



JOSEP GARÍ
United Nations Development Programme

"Multi-stakeholder partnerships strengthen community resilience: when governments, companies, and institutions collaborate, producers gain access to skills, financing, and stronger value chains."



JUAN ESTEBAN ORDUZ
Archeterra Global

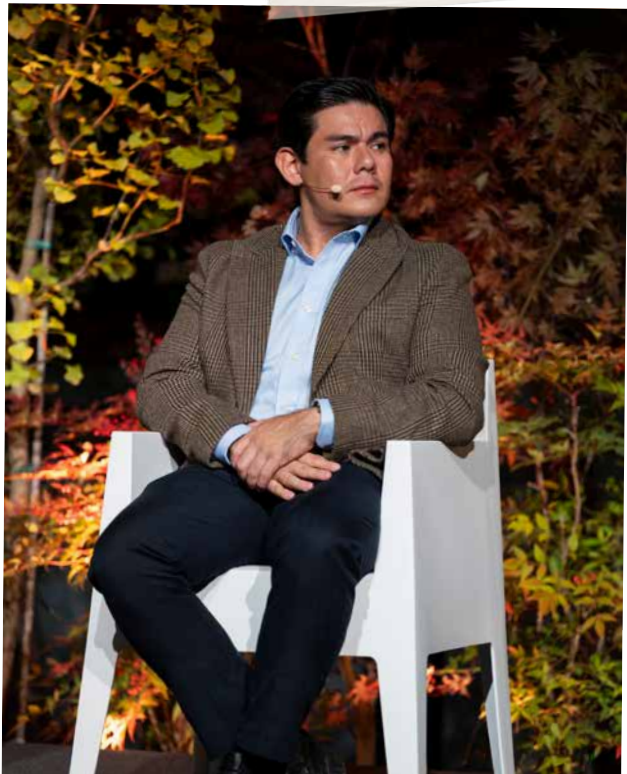
"The sharing of knowledge and best practices helps amplify impact: prosperity requires not only fairer prices, but also public policies, institutional support, and widespread collaboration."

From coffee to shared prosperity



GIUSEPPE LAVAZZA
President, Lavazza Group

"Making visible the work of producers and the value of skills along the supply chain strengthens not only the product, but also the communities that make it possible. Inclusion is central: women's roles strengthen community resilience, while young people are a key driver of innovation and development. To generate systemic impact and address major global challenges, it is also essential to promote strong partnerships between the public and private sectors."



OCT 16
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY



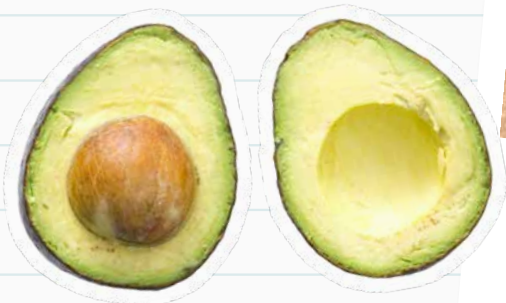
On **World Food Day**, the Foundation promotes initiatives to **combat food waste and food insecurity**. Through collaboration with Banco Alimentare del Piemonte, it joined the **Food Collection campaign** and organised awareness and volunteering activities, including a training **webinar** and **food collection days** at Group offices and plants in Italy.

OCT 30
MONDAY
TUESDAY
WEDNESDAY
THURSDAY
FRIDAY
SATURDAY
SUNDAY



On the occasion of **Breast Cancer Prevention Month**, the Foundation promotes initiatives dedicated to health protection.

In collaboration with WelfareCare – Società Benefit and the Candiolo Cancer Institute (IRCCS), it provides free **mammograms** and **ultrasounds** for women in the Aurora and Barriera di Milano districts in Turin. The Foundation engages local partner organisations, broadening participation and **facilitating access to prevention services**.



NOV
03

MONDAY

TUESDAY

WEDNESDAY

THURSDAY

FRIDAY

SATURDAY

SUNDAY

On the occasion of **COP30** in Belém, in the heart of the Brazilian Amazon, **the exhibition The Imprint of Peoples was organised**. COP30 is the United Nations Climate Change Conference: a moment when the world gathers to discuss the future of the planet and, this year, the role of Indigenous Peoples. The exhibition highlighted **the role of Indigenous communities in biodiversity protection** through four Foundation projects in Brazil, Colombia, Guatemala, and Peru. A journey showing how culture, territory, and sustainability are intertwined to inspire new visions of the future.

Watch the video here:



MISSION

The projects supported in coffee-producing countries primarily aim to **improve coffee productivity and quality**, while also promoting entrepreneurship among producers and enhancing their living conditions. The main tools used to achieve these goals are outlined below:

1. The **dissemination of good agricultural practices** to improve coffee quality and ensure environmental sustainability;

2. The **promotion of gender balance** within households and communities;

3. The **empowerment of younger generations** through training programs aimed at encouraging them to remain in coffee-producing areas and become coffee entrepreneurs;

4. **To support producers in establishing and managing their own organizations**, such as associations, cooperatives, or companies, enabling better access to markets, improved production services, and credit and commercialization;

5. The **promotion of production diversification** and increased food resource availability;

6. The **support of reforestation** through agroforestry models aimed at preserving plantation biodiversity;

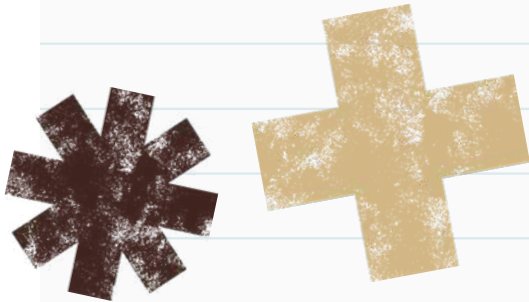
7. The **dissemination of effective agricultural techniques** to address the impacts of climate change;

8. The **introduction of technological components** to support traditional cultivation practices.



For several years, the Foundation has maintained **a dedicated Emergency Fund to intervene promptly and effectively in support of communities** affected by natural disasters, conflicts, and health emergencies.

In 2025, interventions were launched in Palestine in collaboration with Save the Children and in Myanmar in collaboration with Action Against Hunger, Médecins Sans Frontières, and Save the Children.



The Foundation believes in the transformative power of coffee, not only as an economic resource but also as **a tool for empowering new generations**. In this perspective, it supports **training programmes and scholarships** that strengthen skills, autonomy, and professional opportunities in both national and international contexts.

During the year, the Foundation supported:

- 30 young people from the CampoBase association in Nepal, through training pathways aimed at personal and professional development;
- 1 university student from the I Sant’Innocenti association, supporting access to and continuation of academic studies;
- 1 university researcher at CMID, in collaboration with the University of Turin (UNITO) and the Local Health Authority of Turin (ASL Torino), is contributing to the strengthening of research activities in the healthcare field;
- 1 medical surgeon within the SIM – Microsurgery programme in Kenya, supporting specialist training and medical knowledge transfer;
- 1 student supported also through 5x1000 resources, reflecting the Foundation’s commitment to inclusive educational pathways with medium- and long-term impact.



Through these actions, the Foundation confirms its vision of **sustainable development**, investing in human capital as a strategic lever for **community resilience** and the creation of **long-lasting opportunities**.

STRUCTURE, GOVERNANCE AND ADMINISTRATION

The Foundation is governed by a **Board of Directors**, hereinafter referred to as the “Board”, composed of five members: **Antonella Lavazza**, **Giuseppe Lavazza**, **Giacomo Büchi**, Full Professor of Business Administration and Management at the University of Turin, **Arnaldo Bagnasco**, Professor Emeritus at the University of Turin (former Full Professor of Sociology), and **Giovanni Zanetti**, Professor Emeritus at the University of Turin (former Full Professor of Political Economy), who also serves as President of the Foundation.

The **Secretary General** of the Foundation is **Mario Cerutti**. The Foundation also includes a **Board of Statutory Auditors**, appointed by the Founders and composed of three members: **Gianluca Ferrero**, **Angelo Gilardi**, and **Lucio Pasquini**.

The Board defines the general lines of activity, strategic choices, and priorities for initiatives to be undertaken or funded, and exercises extraordinary administrative powers. It meets twice a year, in accordance with the procedures set out in the Statute, to address managerial and organizational matters and to select initiatives to be supported in line with the Foundation’s institutional Aims. Finally, the Board is responsible for approving the Foundation’s financial statements.

Fondazione Lavazza is primarily funded annually by Luigi Lavazza S.p.A., which provides the resources necessary to support planned activities and projects. The Foundation also participates in international calls for proposals for the co-financing of development cooperation projects.

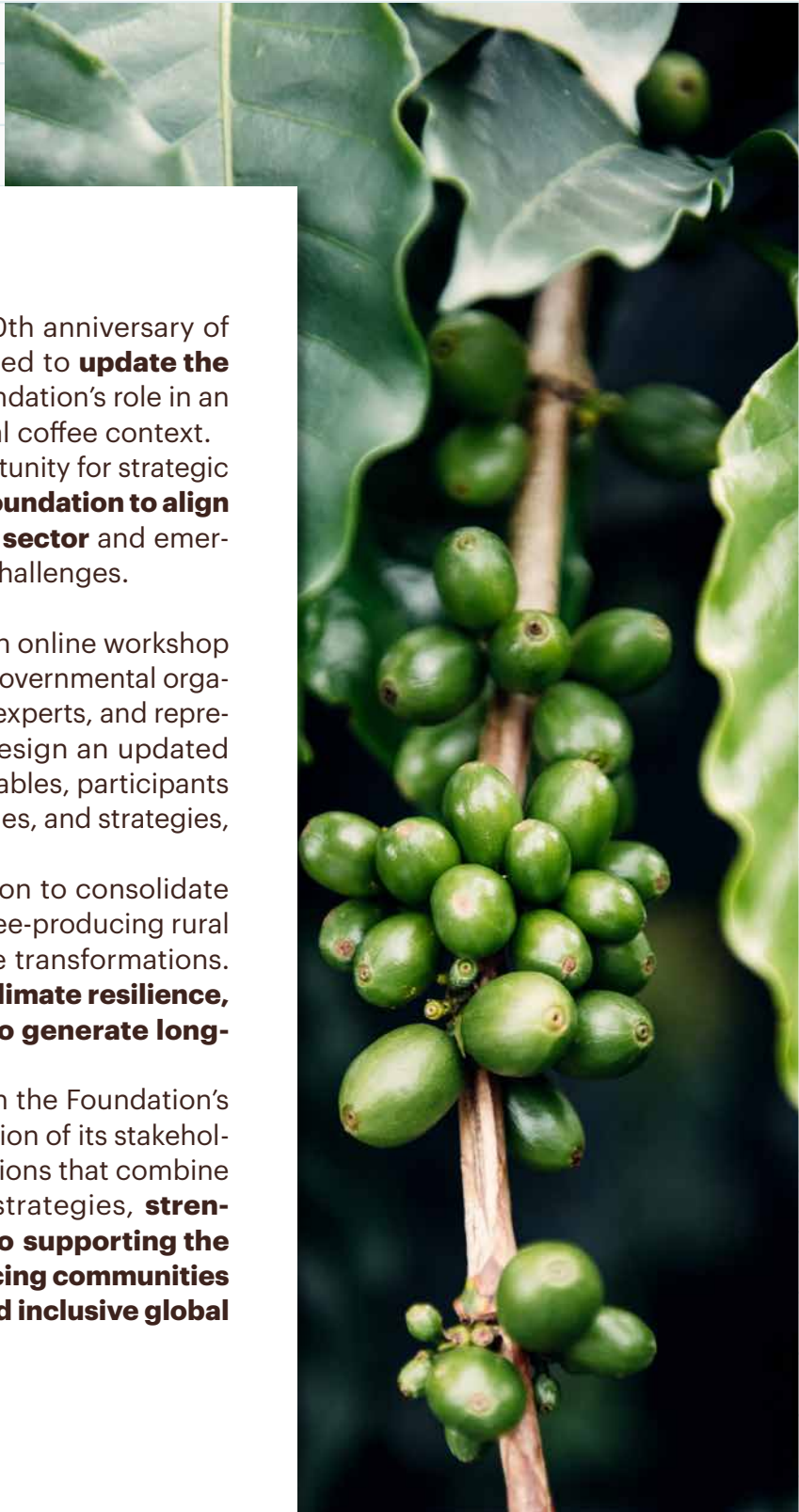
The Foundation relies on personnel belonging to the Lavazza Group and therefore has neither employees nor volunteers.



THEORY OF CHANGE

In 2024, following the celebration of the 20th anniversary of Fondazione Lavazza, a process was launched to **update the Theory of Change (ToC)** to redefine the Foundation’s role in an increasingly complex and challenging global coffee context. This process represented an important opportunity for strategic and participatory reflection, **enabling the Foundation to align its work with the evolving dynamics of the sector** and emerging social, environmental, and economic challenges.

In December 2024, the Foundation hosted an online workshop involving more than 40 stakeholders — non-governmental organisations, international organisations, coffee experts, and representatives of the Lavazza Group — to co-design an updated version of the ToC. Through thematic roundtables, participants contributed to redefining priorities, approaches, and strategies, with particular focus on four key pillars. This renewal process enabled the Foundation to consolidate an **updated strategic vision** centred on coffee-producing rural communities and on promoting sustainable transformations. The approach integrates **social inclusion, climate resilience, digital innovation, and gender equality to generate long-term, scalable impact**. The updated Theory of Change reflects both the Foundation’s twenty years of experience and the contribution of its stakeholders, laying the foundations for concrete actions that combine short-term interventions with long-term strategies, **strengthening the Foundation’s commitment to supporting the sustainable development of coffee-producing communities and contributing to a more responsible and inclusive global coffee sector**.



THE PRIVILEGE OF A JOURNEY:

A GOODBYE LETTER FROM MARIO CERUTTI,
General Secretary

In over forty years of experience in the coffee sector, more than twenty of which were spent coordinating the Foundation's projects, I have had the privilege of meeting people, communities, and territories that have taught me the true value of collaboration, listening, and responsibility.

The Foundation is a project I have seen come to life. I still remember the early discussions, the open questions, and the desire to build something capable of generating concrete value for coffee-producing communities and the territories in which we operate. Today, looking back at this journey, I consider the Foundation one of the most authentic expressions of the Lavazza Group's way of doing business.

Over the years, I have had the opportunity to travel extensively and meet producers, cooperatives, young people, women, and families whose livelihoods depend on coffee. I have travelled through extraordinary yet often fragile territories, engaging in the daily challenges of those who work on the land.

Each journey has left a mark. Each experience has reinforced a fundamental awareness: behind every cup of coffee, there are people, stories, skills, and aspirations. This awareness has guided the Foundation's work over time.

When Fondazione Lavazza was established in 2004, the global context was very different. Climate change remained a distant threat, and sustainability was an emerging topic. Today, these challenges are part of our daily reality.

However, over these twenty years, we have also seen new opportunities emerge. We have met young people who have chosen to remain in their communities, innovating agricultural practices and building new perspectives. We have supported women who now lead cooperatives and entrepreneurial activities. We have accompanied communities that, thanks to access to water, training, and strengthened supply chains, have increased their capacity to face the future.



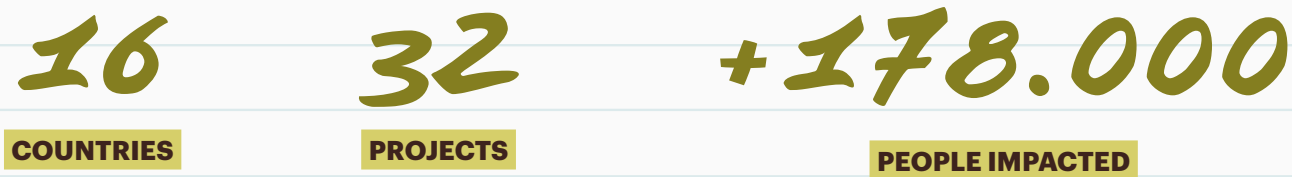
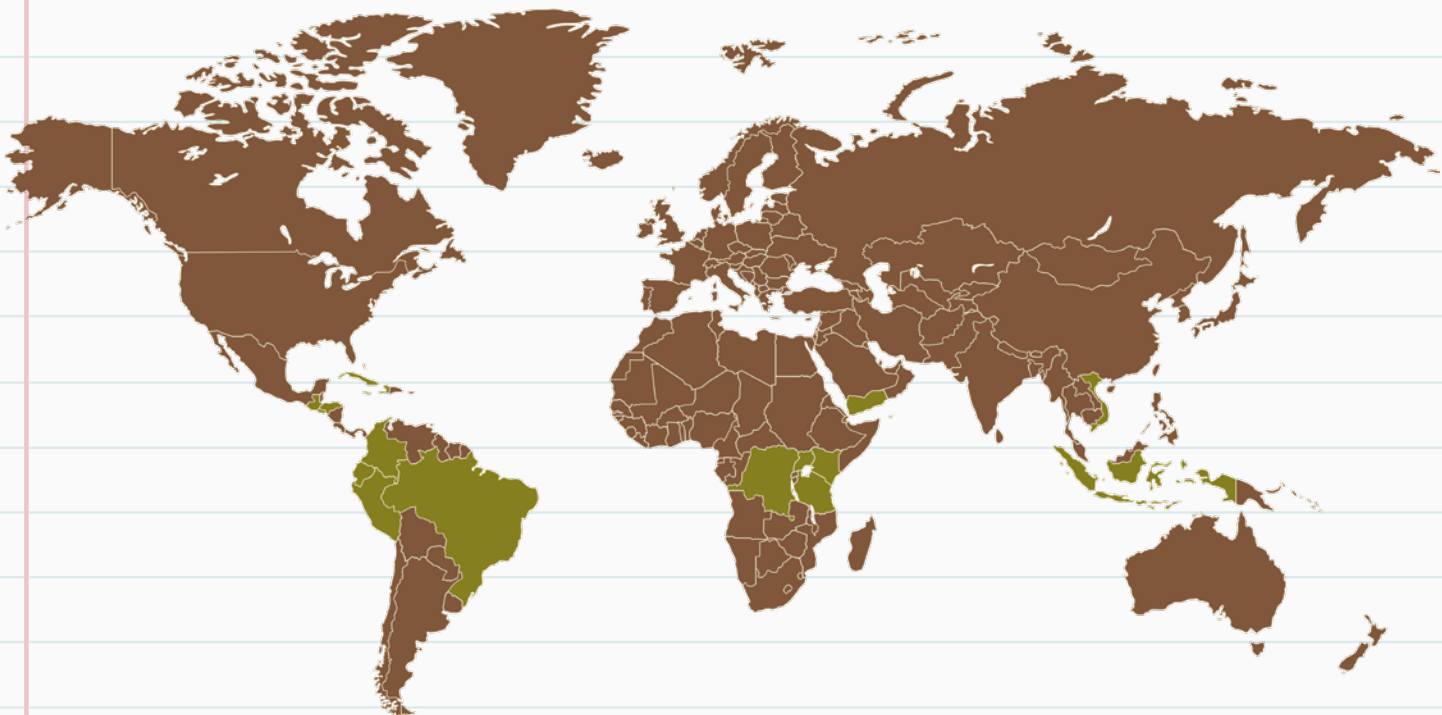
Since 2004, through more than 50 projects in 20 countries, the Foundation has worked placing people, their dignity, and their ability to be protagonists of change at the center. Along this journey, we have learned that sustainability cannot be built individually; it requires listening, collaboration, and strong partnerships between companies, institutions, international organizations, and local communities. Continuing to value people means, more than ever, contributing concretely to shaping the future of coffee.

MARIO CERUTTI
General Secretary

A stylized, handwritten signature of Mario Cerutti in black ink.



THE GLOBAL COMMITMENT



Given the deep roots of the Foundation’s work with coffee-producing communities, since 2023 reporting has been structured according to the different **growth stages of coffee plants**. This approach allows adaptation to the specific needs of each phase, addressing challenges and leveraging opportunities accordingly.

The following symbols, placed next to project titles, indicate their level of maturity:



First sprouts

0 – 3 years

During the first three years after planting, coffee plants develop roots and foliage, requiring special care to ensure healthy and robust growth. In this phase, Foundation activities focus on disseminating and promoting the adoption of sustainable agricultural practices, such as responsible fertilizer use, proper pruning, and soil management techniques.



First fruits

3 – 5 years

Coffee plants begin to produce their first fruits, although yields may vary significantly and are not yet sufficient for substantial harvests. In this phase, projects focus on optimizing agricultural practices and increasing productivity by introducing innovative technologies.



Full harvest

5 – 8 years

Coffee plants reach full maturity and can produce significant quantities of high-quality coffee cherries. In this final phase, projects focus on consolidating and scaling agricultural practices among an increasing number of producers and on strengthening cooperatives. Financial and economic training programs are being introduced to help producers understand international market dynamics and sell their coffee at fair prices.

For the 2025 reporting year, the Fondazione Lavazza Social Report has been developed using **thematic “stamps”** dedicated to International and World Days.

Each stamp becomes **a symbolic tool for narrating the Foundation’s projects** and initiatives that advance specific global Aims, highlighting the link between local actions and the broader challenges faced by the coffee sector in producing countries.

This approach aims to make the Report more accessible and timelier, highlighting connections among projects, the communities involved, and themes of sustainability and social responsibility. In this way, each project is contextualized within a symbolic day, making its impact and global relevance clearer.



WATER

World Water Day highlights the importance of a resource essential to life, agricultural production, and community resilience. The Foundation promotes sustainable access to water resources in coffee-producing regions by supporting efficient agricultural practices, responsible water management, and producer training initiatives. Through these actions, water becomes a key element in protecting ecosystems, ensuring food security, and supporting the economic continuity of rural communities.



In 2025, Fondazione Lavazza promoted the **sustainable management of water resources** through the following projects:

- **Protegendero Minas** - Brazil
- **Agua Segura, Bosques para el Futuro** - Ecuador



PROTEGENDO MINAS



The **Consórcio Cerrado das Águas** (CCA) is a Brazilian multi-stakeholder platform committed to the **conservation of the Cerrado biome** and to strengthening the capacity of territories to address environmental challenges through **sustainable agricultural practices** and **responsible resource management**. Bringing together companies, communities, institutions, and civil society organizations, the Consortium works to protect one of Brazil’s most important freshwater ecosystems. During 2025, the CCA significantly strengthened its activities in the Cerrado Mineiro region, completing studies for the development of a **regenerative agriculture** corridor with the potential to cover 182,000 hectares across 55 municipalities. The corridor represents an integrated territorial area in which farms, natural ecosystems, and water basins are managed according to regenerative agriculture principles—practices that improve soil fertility, enhance biodiversity, reduce erosion, and increase the capacity to retain water and carbon. Ecosystem regeneration entails **restoring degraded areas**, **protecting water sources**, and **restoring natural habitats**.



PARTNER

PERIOD

2020 - ongoing

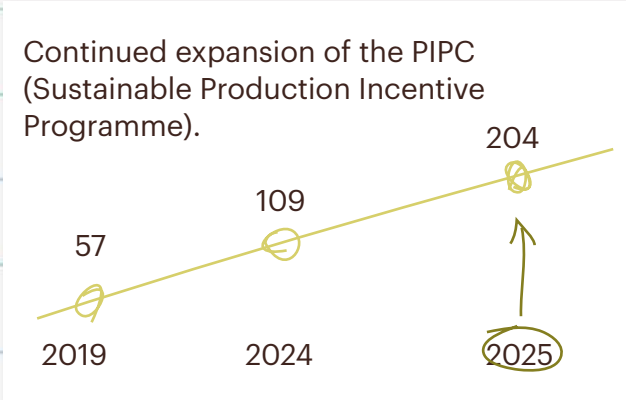
PEOPLE REACHED

135,301



AIM
To promote and enhance the ecosystems of the Cerrado region, with a particular focus on the protection of local water resources.

2025 RESULTS



Creation and consolidation of the “**Women Building Regenerative Landscapes Water Network**”¹

¹A network that promotes women’s leadership through technical workshops focused on soil and water management, contributing to skills development and the strengthening of local leadership.



12,769 native tree seedlings planted



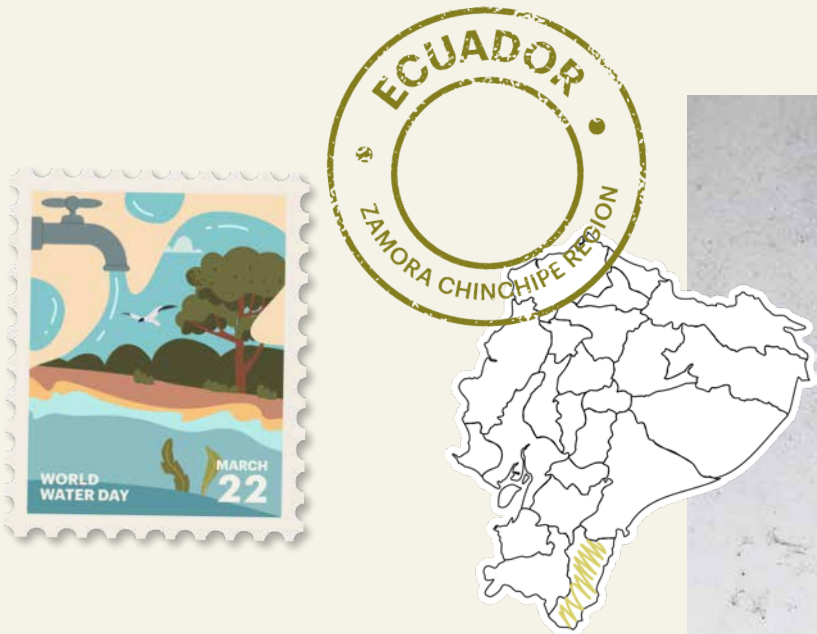
407.3 hectares of conserved land

Installation of **3 new automated water monitoring stations**, equipped with xFarm technology², providing essential tools for data collection and sustainable water management



²Technology in the field: Collaboration with the agritech company xFarm Technologies continued through the development and implementation of a digital platform to support producers in their day-to-day decision-making, particularly by optimizing irrigation management and improving water-use efficiency.

AGUA SEGURA



The project operates in rural areas of southern Ecuador, where **access to safe drinking water** is limited, and schools face infrastructural and educational challenges. In these contexts, **schools represent key reference points for local communities**, not only for education but also for social cohesion and the transmission of knowledge linked to the territory. Today, the Amazon region is the heart of coffee production in Ecuador, with more than 16,680 hectares under cultivation, accounting for over 50% of the national total. The coffee sector supports more than 100,000 rural families, most of whom are small, family-run farms adopting agroforestry practices to **reduce deforestation** and **increase climate resilience**.

- The project's main aims are:
- to ensure access to **safe drinking water** in rural schools;
 - to strengthen **environmental** and **climate awareness**;
 - to promote **collaboration among schools, producers**, and the **private sector**;
 - to improve the **well-being of children** and local **communities**.



PARTNER

PERIOD

2025 - ongoing

PEOPLE REACHED

176



local governments
(GAD)



AIM

To improve infrastructure in rural schools within coffee-producing communities in the province of Zamora Chinchipe, ensuring access to safe water and adequate sanitation services.

2025 RESULTS



4 schools improved access to safe drinking water and adequate sanitation services by installing water tanks and filtration systems and rehabilitating existing infrastructure



16 teachers now work in safer, better-equipped educational environments, contributing to improved educational quality in rural communities



143 children participated in structured educational programs on sustainable coffee production, forest conservation, and water management, strengthening environmental awareness and long-term perspectives on livelihoods



33 coffee-producing families were actively involved in school and community activities, fostering intergenerational knowledge transfer and strengthening local identity



FOOD

World Food Day celebrates the value of food as a fundamental right and a driver of sustainable development. The Foundation promotes resilient agricultural systems by supporting small-scale coffee producers through agronomic training, crop diversification, and strengthening food security in rural communities. The goal is to contribute to production models that combine economic sustainability, environmental protection, and access to stable livelihoods.



In 2025, Fondazione Lavazza promoted **food security and the development of agricultural communities** through the following project:

● **Seeds of Hope** - Uganda



SEEDS OF HOPE



Created in response to the pandemic, *Seeds of Hope* is a project that combines the **distribution of food parcels** with a concrete and transformative action: fostering food self-sufficiency among the most vulnerable families. The aim is to improve **food security** by creating **urban gardens** and teaching communities to cultivate food even in complex environments, such as informal settlements. **A journey that has sown not only vegetables, but also independence and hope.**



PARTNER



PERIOD

2020 - ongoing

PEOPLE REACHED

3,100

AIM

To improve food security for families living in Kampala's slums by developing household urban gardens using recycled materials.

2025 RESULTS

Strengthening of income-generating activities (processing, packaging, and sale of cultivated products) to support women's economic autonomy and enhance the value of urban agriculture beyond self-consumption

70% of participants confirmed selling part of the vegetables produced, generating additional income to meet other household needs

Distribution of seeds and recycled materials necessary for starting and maintaining the gardens

Establishment and training of a water management committee

Construction of **3 new latrines** to improve community hygiene and sanitation conditions

60% of beneficiaries reported trying to follow a balanced diet, particularly by prioritizing vegetable consumption

Construction of **4 rainwater harvesting tanks** to ensure water availability for irrigating urban gardens

Organization of community clean-up days aimed at improving hygiene conditions within cultivated areas and surrounding environments



HUMAN RIGHTS

Human Rights Day celebrates dignity, freedom, and equality as universal values. The Foundation promotes initiatives to protect the rights of coffee-producing communities by supporting economic inclusion, access to education, and decent working conditions throughout the supply chain. Through collaboration with local partners, the Foundation helps create sustainable, inclusive opportunities.



In 2025, Fondazione Lavazza **promoted human rights** through the following projects:

- **Mão de Obra e Cafè** - Brazil
- **Social Welfare Promotion** - Brazil
- **Safe Work, Secure Futures** - Vietnam



MÃO DE OBRA E CAFÉ



The project aims to ensure compliant, **safe and dignified accommodation conditions** for seasonal workers employed in the coffee harvest, supporting producers in adapting housing facilities and improving workforce management practices. The project approach is based on two integrated and complementary pillars.

1. **Structural pillar**

 - a. renovation interventions;
 - b. improvement of accommodation facilities.
2. **Educational pillar**

 - a. training on good practices for workforce selection and management;
 - b. awareness-raising on illegal practices.



PARTNER



PERIOD

2024 - ongoing

PEOPLE REACHED

134

AIM

To adapt the housing facilities made available during the coffee harvest period and to train producers on proper hiring and selection practices for seasonal workers.

2025 RESULTS



66 people were trained on workforce selection and management, with a focus on preventing illegal practices



27 housing units were supported through adaptation measures, including the provision of 92 lockers for personal belongings, 1 polyethene water tank and 24 biodigesters



PROMOTING SOCIAL WELFARE



Between 2020 and 2025, the Foundation supported an international initiative for **social welfare** in the coffee sector in Brazil, reaching hundreds of farmers and workers through interventions focused on **health, access to drinking water** and **improved working conditions**. Activities included water quality and worker health testing, the distribution of filters and biodigesters, and the dissemination of digital educational materials on safety and well-being in agricultural work.



PARTNER



PEOPLE REACHED

91

PERIOD

2020 - 2025

AIM

To improve the working conditions of coffee producers, promote the responsible use of agrochemicals and ensure a safer working environment.

2025 RESULTS

302 farms participated in drinking water testing, contributing to improved monitoring of the quality of water used for community consumption and agricultural activities

90 technicians were trained to strengthen local skills in safety, water resource management and technical support for producers

296 biodigesters were installed, promoting sustainable solutions for organic waste management, reducing environmental impact and improving energy efficiency on farms

288 water filters were installed, ensuring safer access to drinking water for rural communities and reducing health risks linked to contamination

OVERALL RESULTS

From 2020 to 2025, the Foundation supported the **international social welfare initiative in the coffee sector in Brazil**, contributing to the **improvement of living and working conditions in the main production areas of Minas Gerais and Espírito Santo**.

The intervention integrated activities related to **health prevention, access to drinking water** and the **promotion of responsible social practices**, combining concrete field actions with training and awareness-raising programs.

Over the reporting period, the initiative reached **362 coffee producers** through interventions focused on water, health, and hygiene. These included 302 drinking water tests, the distribution of 288 filters and/or chlorinators, and the installation of 296 biodigesters for treating domestic wastewater.

At the same time, 301 cholinesterase tests were conducted to monitor exposure to chemical substances and to prevent health risks associated with the use of agrochemicals.

In terms of training and awareness-raising, the project developed **educational tools and dedicated learning pathways**, including the *Work & Well-being in Coffee Farming* series, made up of 13 information sheets with audio content and dialogues, as well as **informational materials on drinking water and waste management**, and **courses on labor regulations, social practices and international ESG regulations**, also implemented in collaboration with sector partners.

The initiative also contributed to the production of knowledge and tools for the sector through a study on *Living Income*¹, aimed at **analyzing the economic sustainability of coffee-growing families**, and the **development of the InPACTO Vulnerability Index**², IVI Café, designed to **support the identification and prevention of social risks along the coffee value chain**.

¹Living Income refers to the income needed for a family to afford a decent standard of living, covering essential needs such as food, housing, education and health. In the agricultural sector, it serves as a key reference point for reducing producer poverty and promoting fairer, more sustainable value chains.

²The InPACTO Vulnerability Index is an analytical tool that measures the level of vulnerability of producer families. It is used to identify the main risk factors and guide interventions aimed at strengthening income and sustainability in communities.

SAFE WORK, SECURE FUTURES



Blue Dragon Children’s Foundation implements an integrated programme in Vietnam to support children and young people in vulnerable conditions, with the aim of **preventing exploitation and trafficking** through early interventions. The project combines educational and protection activities, career guidance and skills development, empowerment pathways for young people and adolescents, and active collaboration with schools, local authorities and communities. In this way, it contributes to **reducing risk factors** before they can develop into situations of violence or abuse. A distinctive element of the programme is **vocational training in the coffee industry**, creating real and dignified economic opportunities for young people most at risk of exploitation.



PARTNER



PERIOD

2025 - ongoing

PEOPLE REACHED

3,867

AIM
To prevent human trafficking and offer concrete and sustainable alternatives to young people at risk, through education, protection, career guidance and practical training.



3,054 young people were involved in vocational education, protection and career guidance activities

2 scholarships were awarded for vocational training for two young people

2025 RESULTS



20 young people participated in **2 barista training courses**

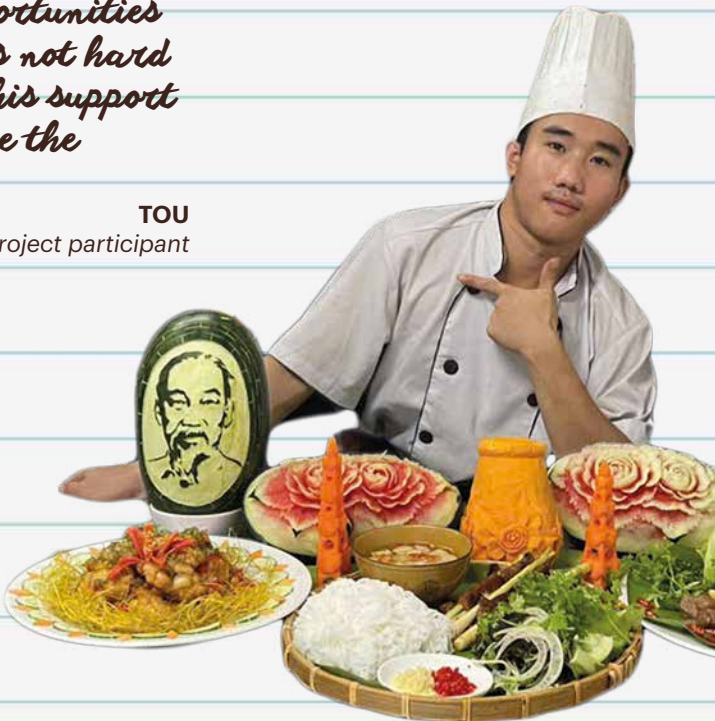


10 high schools were involved through Career Club¹

STORIES OF CHANGE

"I grew up in a remote village, where opportunities were limited, and what I feared most was not hard work, but not having the chance to try. This support did not only help me find a job: it gave me the confidence to build my future."

TOU
Project participant



¹Career Clubs are student clubs that allow students to develop soft skills through practical sessions, field visits and extracurricular activities designed to strengthen their preparation for the world of work.



WOMEN'S EMPOWERMENT

International Women's Day celebrates the role of women and their right to equal opportunities. The Foundation promotes women's empowerment initiatives in coffee-producing countries, supporting women producers through technical training, leadership programs and economic inclusion pathways. Through these actions, women are valued as protagonists in the development of their communities, contributing to the social and economic sustainability of the coffee value chain.



In 2025, Fondazione Lavazza was committed to **women's empowerment** through the following project:

- **Women as the Next Wave to Growth** - Colombia



WOMEN AS THE NEXT WAVE TO GROWTH



The project was created to address the difficulties many **women coffee producers** face in **managing their farms and participating in decision-making processes** within their families and communities. Through participatory methodologies, mentoring, and training, the project promoted dialogue, awareness, and the creation of support networks among women, **strengthening their technical, entrepreneurial, and leadership skills**. In just a few years, this approach has fostered greater autonomy and presence for women in the sector, laying the foundations for lasting change.



PARTNER



PEOPLE REACHED

50

PERIOD

2023 - ongoing

AIM

To support and strengthen the role of a group of women producers, enabling them to access greater resources and tools to act autonomously and contribute positively to the economic development of their plantations.



2025 RESULTS

100% of participating families redistributed household responsibilities, encouraging greater women's participation in farm management

There was a **56% increase** in the number of women who feel comfortable expressing their opinion in public

5 local women leaders served as mentors, guiding participants in developing technical and entrepreneurial skills

The percentage of women holding leadership roles or involved in community life increased:



Workshops were delivered on personal and community leadership, sustainable agricultural practices, business management and financial literacy

Income diversification and agricultural product valorisation pathways were launched, including practical sessions on processing and commercialisation



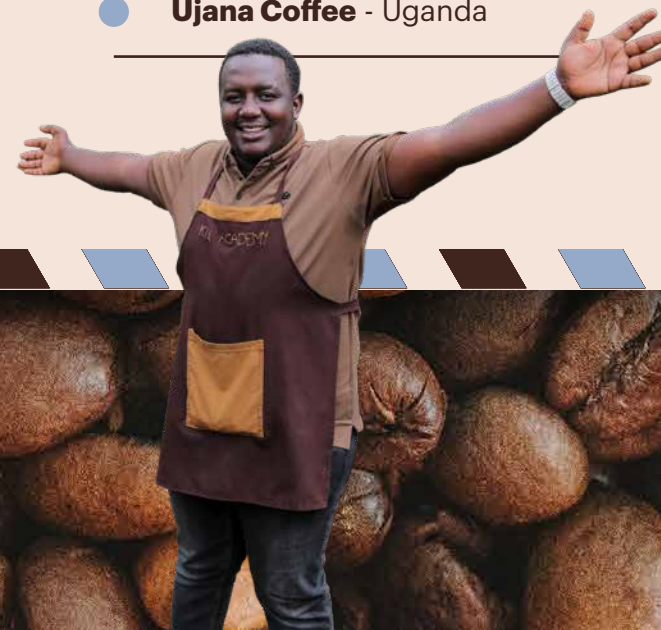
YOUTH EMPOWERMENT

International Youth Day celebrates the role of young people as agents of social, cultural, and economic change. The Foundation supports training, mentorship, and skills development programs for young people in coffee-producing territories and in communities involved in its projects, fostering opportunities for personal and professional growth.



In 2025, Fondazione Lavazza was committed to **youth empowerment and development** through the following projects:

- **A Cup of Learning**
- **Origins Perù** - Peru
- **Origins Uganda** - Uganda
- **Ujana Coffee** - Uganda





Since 2017, Fondazione Lavazza has developed the A Cup of Learning training programme for **young people seeking professional opportunities in the coffee sector**.

The initiative seeks to **spread coffee culture** and transform it into a **concrete pathway for growth and job placement**.

Participants are selected through local NGOs and partner associations, which, thanks to their knowledge of the territories, identify young people in vulnerable conditions and accompany them throughout the training pathway.

This approach enables targeted responses to community needs and ensures **support that is not only educational but also social**.



The programme offers comprehensive training in coffee-related skills through a practical, immersive approach.

Participants acquire technical and operational knowledge alongside Lavazza trainers, both in producing countries and at the Lavazza Training Centre in Turin.

To date, more than 800 young people in 20 countries have benefited from the programme, acquiring skills for entering the world of work.

Over its nine years of activity, the programme has delivered approximately 1,600 hours of training, involving 32 Lavazza employees from five different company departments: Marketing, Sales, Research & Development, Quality & Procurement, and Sustainability. This reflects a cross-functional and integrated approach.



The training is structured around two main pathways:

1. Green Coffee

dedicated to sensory analysis, processing techniques and tasting

2. Being a Barista

focused on practical skills, from grinding to latte art



Over time, the programme has consolidated collaboration with more than 40 partner organisations in the different countries involved, progressively expanding its geographical reach.

Beneficiaries come from 20 countries across Europe, Africa, Asia and the Americas, including Albania, Brazil, Côte d'Ivoire, India, Italy, Peru, the United States and Uganda.

Since 2021, the programme has received the UNHCR "Welcome. Working for Refugee Integration" recognition, confirming the Foundation's commitment to promoting labour inclusion and equal opportunities, including for **young refugees**.

Through A Cup of Learning, the Foundation continues to **promote coffee as a tool for empowerment**, contributing to skills development, social inclusion and the creation of opportunities in the territories where it operates





Origins is the project through which Fondazione Lavazza promotes community-based tourism as a tool for sustainable and inclusive development. Through direct community involvement, the initiative enhances the cultural, environmental, and productive heritage of the territories, creating new opportunities for income generation and employment. The project supports the development of responsible tourism models that generate shared benefits for people and the environment. A participatory approach that places communities at the centre, strengthening their role in the management and development of their own territories.

PERU



The project is part of the **environmental protection** activities already launched in the Amazon region of Madre de Dios, integrating **reforestation** and **sustainable management of natural resources** with a **community-based tourism** program. The initiative enhances the territory and the Indigenous community of Boca Pariamanu, promoting a responsible development model that protects the Amazon rainforest and generates direct economic and social benefits for the local population. Through the active involvement of the community, particularly **women and young people**, the project aims to strengthen skills, **income opportunities and social inclusion**. It contributes to long-lasting development based on ecosystem conservation and local leadership.

AIM

To contribute to the development of the Madre de Dios region by promoting the social inclusion of young people and women, and the conservation and sustainable use of ecosystem services in the Amazon rainforest, through the creation of a responsible community-based tourism program benefiting the Indigenous community of Boca Pariamanu.

PERIOD

2025 - ongoing

PEOPLE REACHED

20



UGANDA



PARTNER



PEOPLE REACHED

15

PERIOD

2025 - ongoing

AIM

To improve the employability of vulnerable women and young people in Uganda through vocational training pathways in community-based tourism, promoting the sustainable and inclusive development of local communities.

The project was created to enhance sustainable, **community-based tourism** in Uganda as a lever for **economic development, environmental protection, and social inclusion**. In a context marked by high youth unemployment and limited access to training, the initiative aims to **strengthen local skills** by enhancing the territory's culture, traditions and natural resources.



UJANA COFFEE



The Ujana Coffee project aims to **help young people diversify their income** through simple local skills that are easy to learn and put into practice. It provides access to low-cost entrepreneurial solutions that can be implemented within a few days, enabling participants to start sustainable microbusinesses. The project offers **practical training**, video tutorials and learning materials, **helping young people become more autonomous**.



PARTNER


solutions from within

PEOPLE REACHED

527

PERIOD

2019 - ongoing





AIM
To support young people in coffee-producing areas and create microenterprises linked to coffee and local craftsmanship.

2025 RESULTS



815 young coffee producers from 10 cooperatives were trained in technical and entrepreneurial skills



223 economic activities received support through the project's support fund



383 microenterprises were launched, 51% of which are led by women, contributing to economic inclusion and gender equality



30 partners were involved through workshops and sector events, including national events dedicated to agricultural innovation and coffee technologies



511 beneficiaries from previous phases were supported through mentorship pathways, strengthening the sustainability of the initiatives launched



1,956 people were indirectly reached by the project's activities



EDUCATION

International Day of Education highlights the role of knowledge as a driver of social and economic development. The Foundation promotes access to education and vocational training by supporting scholarships, capacity-building programs and growth pathways for young people and communities in producing territories. Education is a key tool for strengthening autonomy, innovation, and opportunities for local development.



In 2025, Fondazione Lavazza was committed to **promoting education** through the following projects:

- **A Cup for the Future** - Colombia
- **Seeds to Grow** - Guatemala



A CUP FOR THE FUTURE



This project is developed in continuity with the initiative “The City of Coffee” implemented on the eastern outskirts of Medellín between 2022 and 2024. The previous project placed particular emphasis on the **cultural promotion of coffee**, interpreted as a symbol of **social redemption, solidarity economy and peacebuilding**.

Since the 1970s, the city of Medellín has experienced rapid population growth, largely due to the armed conflict and land dispossession. The settlement of Colombian farmers along the border between urban and rural areas encouraged the gradual spread of crops, with coffee grown by Colombian migrants predominating. Over time, coffee production in this rural area bordering the city increased, **consolidating coffee as Medellín’s main agricultural product** and helping position the department of Antioquia as Colombia’s second-largest coffee producer.



PEOPLE REACHED
63

PERIOD
2025 - ongoing

2025 RESULTS

The project “A Cup for the Future” operates along two lines: **productive strengthening for small coffee producers and comprehensive training for young people in vulnerable situations**.

In the productive area, the project aims to accompany the Association of Growers of Santa Elena through **group training pathways** and individual support, with the goal of improving the quality and market value of the coffee produced. At the same time, the project contributes to strengthening the association by encouraging collaboration, fostering a collective identity, and developing a shared strategy focused on access to the speciality coffee market. In parallel, young people take part in **barista and coffee shop training courses**, integrated with **English lessons** and **career guidance pathways** designed to develop soft skills.

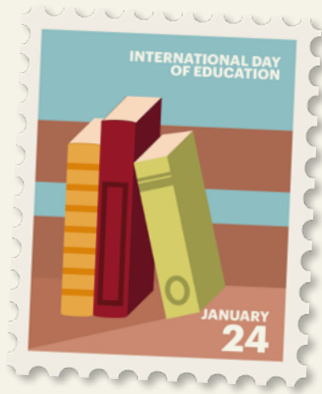
AIM
To enhance urban coffee production as a driver of economic development and social cohesion, improve technical skills and employment opportunities for producers and young people.



The pathways target young people with limited opportunities, including minors and young women in protection contexts, through an educational approach that combines technical training and personal growth. A central part of the intervention is job placement, through **work grants and internships in local coffee shops**, accompanied by tutoring pathways. This has already led to initial professional experience and some formal hires by local businesses.

Overall, **the project is helping improve producers’ skills and income opportunities**, while also **strengthening the social fabric** and trust among people engaged in the same productive sector. For young people, **the project creates concrete opportunities for employment** and social inclusion, first by improving self-perception and self-esteem, and second by building tools for their personal and professional fulfilment.

SEEDS TO GROW



Cultivating Education is the pedagogical model developed by *Seeds for Progress Foundation* to promote access to **quality education** in rural communities in Central America connected to coffee production. The approach integrates traditional teaching with digital tools, teacher training, and the involvement of local communities, contributing to the **sustainable development of territories** and to the **prevention of child labour** by strengthening children’s and families’ skills.



PARTNER



PEOPLE REACHED

1,448

PERIOD

2021 - ongoing



AIM

To promote and contribute to improving access to and the quality of education offered to children and young people in rural communities in coffee-growing areas of Guatemala, while promoting their well-being and that of their families and communities.

2025 RESULTS



The Seeds to Lead educational guides were adapted for grades four to six, supporting the development of entrepreneurial skills.



1,376 children and young people benefited from access to quality education in 11 rural schools across 3 coffee-producing communities.



Schools developed and implemented **educational and productive projects**, including strengthening reading and writing skills, school gardens, communication activities, and interventions to improve school infrastructure.



72 rural teachers were trained in innovative educational methodologies and the Cultivating Education model and received teaching materials.



5 workshops on school government management involved 967 students and 51 teachers, fostering leadership, participation and entrepreneurial skills.



110 children were elected to school governments, taking on active leadership roles and leading concrete initiatives to improve their schools.



PEACE

International Day of Peace promotes dialogue, cooperation and the building of inclusive societies. The Foundation operates through projects that foster social cohesion, sustainable economic development and collaboration among communities, contributing to the creation of conditions favourable to social stability in coffee-producing regions



In 2025, Fondazione Lavazza was committed to the **promotion of peace and social cohesion** through the following projects:

- **Coffee as a Megaphone for Peace** - Colombia
- **Coffee to Thrive** - Democratic Republic of the Congo
- **Mokha Revival** - Yemen



COFFEE AS A MEGAPHONE FOR PEACE



The Meta department has not historically been a region dedicated to coffee cultivation: over time, many agricultural products were replaced by illegal crops. Today, the territory is undergoing a gradual transition towards legal economies, in which coffee is playing an increasingly central role thanks to the distinctive quality of local production, despite challenges related to altitude and greater exposure to pests and diseases.

In this context, since 2018, the producers involved have experienced a significant shift in their sources of income. By 2024, coffee accounted for up to 84% of producers' income, becoming the main source of livelihood for many families.

This result reflects the effectiveness of the interventions implemented and contributes to **strengthening the economic stability of the communities** involved, supporting a transformation process oriented toward new life opportunities

PARTNER



Fundación CARCAFE
28 años sembrando familia

PEOPLE REACHED
1,097

PERIOD
2015 - ongoing

AIM

To promote peace and social stability in rural areas of Colombia through the development of the coffee value chain, supporting collaboration among communities and the creation of economic opportunities capable of fostering reconciliation and social cohesion.

2025 RESULTS



246,408 shade trees planted to support agroforestry systems



33% of farms are managed by women



1,522,300 new coffee plants planted

1,450 hectares dedicated to agroforestry system



2,322 hectares are dedicated to biodiversity conservation and protection



+52% increase in productivity per hectare

"Coffee has become both healing and a reason for rebirth. For me, coffee is love."

SUDERLY,
Project participant

COFFEE TO THRIVE



This project was developed in a complex context marked by socio-political instability and high levels of violence, which have severely affected local communities, particularly women. **Coffee becomes a driver of economic and social recovery**, offering beneficiaries **technical training, access to productive resources and support**. Collaboration with the Panzi Foundation, led by Nobel Peace Prize Laureate **Dr. Denis Mukwege**, ensures a holistic approach that combines economic support with healthcare and psychological assistance.



PARTNER



PEOPLE REACHED

300

PERIOD

2023 - ongoing

AIM

To promote coffee cultivation and environmental conservation as tools for the socio-economic empowerment of women survivors of internal conflict in vulnerable conditions within the Katana community.

2025 RESULTS



Establishment of 1 coffee cooperative

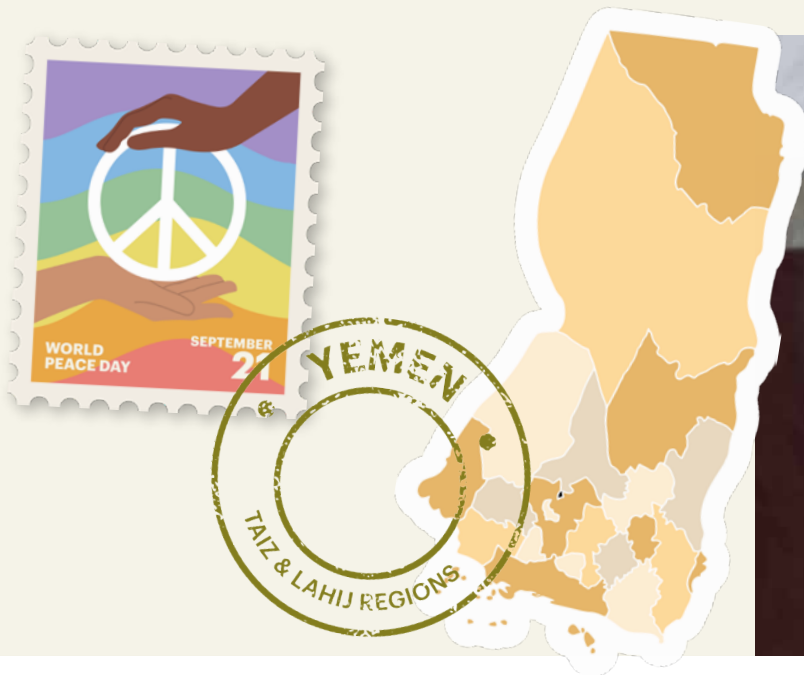


Training delivered to **6 beneficiaries** and **4 staff members** of the Panzi Foundation, focusing on:

- good agricultural practices for speciality coffee production;
- post-harvest processing techniques;
- artisanal roasting method;
- practical barista skills.

This pathway enabled beneficiaries to expand their skills beyond agricultural production, fostering their direct involvement in higher-value-added stages of the value chain.

MOKHA REVIVAL



Yemen represents one of the symbolic places in the history of coffee: according to tradition, it was here that the beverage began to spread in the 15th century, eventually becoming central to cultures and economies worldwide. Today, however, the country is marked by years of conflict and instability, which have deeply affected the living conditions of local communities.

Since 2021, the Foundation has been active in Yemen, first with the project “The Firsts” (2021–2023) and, since 2023, with Mokha Revival in the regions of Taiz and Lahij.

The initiative aims to **reactivate historic coffee-growing areas** among those most affected by conflict, supporting the reconstruction of livelihoods and post-crisis economic recovery, with a specific focus on women and young people.



PARTNER



PEOPLE REACHED

525

PERIOD

2023 - ongoing

AIM

To support Yemeni communities through the development of microenterprises in the coffee sector, creating economic opportunities that strengthen family resilience.



2025 RESULTS

Launch of a *Research & Development Farm*, with **experiments** on irrigation, shading and intercropping. Specifically:

- 1.** The implementation phase of intercropping with **300 plants** started, which will bring economic and agronomic benefits for producers;
- 2.** implementation of a **new shading protocol**, identifying an optimal range of 25–45% for better coffee plant growth.

Opening of the Mokha Nursery, with corrective actions that **reduced seedling mortality from 50% to 7%**

45 producers planted **more than 10,000 coffee plants** and **6,000 fruit trees**, strengthening income and biodiversity

100 drying beds¹ were built, 50 of which were allocated to women

43 women established the **first cooperative**

Launch of the Coffee Academy, a training space dedicated to the next generation of coffee experts in Yemen

¹Raised structures used for drying coffee after processing, promoting uniform air circulation and helping improve the quality of the final product.



INDIGENOUS PEOPLE

The International Day of the World's Indigenous Peoples celebrates cultural diversity and the preservation of traditional knowledge.

The Foundation promotes the valorization of ancestral agricultural practices and respect for local cultures, supporting production models that integrate innovation and tradition, contributing to the protection of territories and cultural identities.

In 2025, Fondazione Lavazza was committed to the **valorization of Indigenous peoples** through the following projects:

- **Ancestral Coffee** - Brazil
- **The Heart of the World** - Colombia
- **Guardians of the Forest** - Peru
- **Coffee to be Reborn** - Guatemala



ANCESTRAL COFFEE



The project was created to contribute to the **sustainable socio-economic development** of the Quilombola community of Alto da Serra do Mar, in the State of Rio de Janeiro. It enhances coffee not only as an agricultural crop, but also as an identity, historical and cultural element. The community lives in an area of high environmental value but is also characterized by economic fragility, limited income opportunities, and increasing exposure to climate change. In this context, the initiative aims to **strengthen family farming** and the **value of ancestral Quilombola knowledge** related to land management and coffee cultivation.

The project places people, community and **cultural heritage** at the center, promoting coffee as a lever for inclusive and sustainable growth.

PARTNER



PEOPLE REACHED

86

PERIOD

2024 - ongoing

AIM

To promote the agroecological production of coffee in four Quilombola communities in Rio de Janeiro through the recovery and valorizations of traditional ancestral practices.



2025 RESULTS



25 hectares dedicated to agroforestry systems

Cultural valorizations through youth

The project promoted a pathway dedicated to young Quilombola members, recognizing them as key actors in transmitting cultural memory and driving social innovation.

Testimonies on the community's history and coffee cultivation were collected, along with training in photography as a tool for storytelling and identity enhancement.



3,000 banana plants distributed as structural species within agroforestry systems

This work led to the creation of photographic exhibitions and communication materials, strengthening the sense of community belonging and opening new perspectives for cultural valorizations.

THE HEART OF THE WORLD



The Sierra Nevada de Santa Marta is considered by Indigenous peoples — Kogi, Arhuaco, Wiwa and Kankuamo — as the “Heart of the World”, a sacred territory where the balance between nature and communities is essential to the well-being of the planet.

This vision is based on the concept of Aluna, which expresses the interconnection between physical and spiritual dimensions. In this context, **coffee production is an integral part of local culture** and is practiced through traditional and sustainable methods, including organic agriculture, polyculture and rituals guided by the Mamos, the spiritual leaders of the community.

The project aims to **document and enhance this ancestral knowledge**, promoting its transmission to younger generations and its dissemination globally through digital tools and new forms of storytelling.



PARTNER



PEOPLE REACHED

370

PERIOD

2025 - ongoing



AIM

To valorize and preserve the cultural, spiritual and agricultural heritage of Indigenous communities, promoting sustainable practices linked to coffee production.

2025 RESULTS



100% agroecological agriculture, with no chemical fertilizers or pesticides



1 community digital infrastructure powered by solar energy

75% average shading in agroforestry systems

Respect for traditions

The project is developed in full respect of Indigenous culture. Spiritual authorities (Mamos) are involved in key decisions, and every technological innovation is introduced only after specific rituals. Management of tools and infrastructure is entrusted directly to community leaders, ensuring autonomy and cultural continuity.



GUARDIANS OF THE FOREST



The Amahuaca Indigenous community of Boca Pariamanu protects more than 4,500 hectares of Amazon rainforest. For them, the forest is home, identity and a source of livelihood. The Amazon nut is a key resource, harvested sustainably to provide food and income. In a context marked by deforestation and illegal activities, the community has chosen to become “Guardians of the Forest”, developing initiatives such as **community nurseries, forest enrichment and agroforestry systems**.



PARTNER



PEOPLE REACHED

716

PERIOD

2021 - ongoing



AIM

To support the Amahuaca community in the sustainable management of the forest, promoting agroforestry, reforestation, valorisation of the Amazon nut and protection of traditional knowledge.

2025 RESULTS



14,800 trees (lemon, mandarin, orange and cocoa) planted



1,200 Amazon nut plants planted



2 nurseries built

35,615 hectares under sustainable forest management

20 forest concessions¹ are involved

¹Forest areas allocated by the State to communities for the sustainable and regulated use of natural resources, while ensuring the protection of forests and biodiversity.



COFFEE TO BE REBORN



Launched in 2016 with 20 women from the Maya Poq'omchi community of San Lucas Chiacal, the project was created in a context marked by the legacy of internal conflict. The initiative aims to **strengthen women's roles in the agricultural value chain** by combining training, innovation, and sustainability. With the support of the Verdad y Vida Association, women have acquired technical and entrepreneurial skills, learning to cultivate, produce and market **high-quality coffee recognised internationally**. In doing so, they have transformed not only their own lives, but those of the entire community.



PARTNER



PERIOD

2016 - ongoing

PEOPLE REACHED

125

AIM

To strengthen the production and commercial capacity of five groups of Maya Poq'omchi women through sustainable agroecological strategies, improving coffee quality and promoting their economic and social role.

2025 RESULTS



4 leadership workshops for 20 women leaders



4 training sessions on the preparation of organic fertilizers



3 technical assistance sessions on plant health status and coffee Berry Borer¹ control



Installation of electrical systems and lighting kits to improve the safety and operation of coffee depulping machines²

The future in the hands of young women

Two participants from the Verdad y Vida project took part in the Coffee Camp 2025 in Guatemala, an initiative by the HRNS Foundation dedicated to strengthening the role of young people in rural coffee-producing communities.

The programme brought together 126 young participants for four days of practical and participatory training, addressing some of the main barriers to entry in the agricultural sector, including access to land, leadership opportunities, and market access.

"When young people feel seen and part of a community, they develop their potential. And with them, the communities they belong to grow as well."

PABLO RUIZ,
Co Regional Manager
HRNS Central America Foundation

¹A small parasitic insect that attacks coffee cherries. It is one of the main threats to production, as it can reduce both the quantity and quality of the harvest.

²Machines used in coffee processing to remove the outer pulp from coffee cherries immediately after harvest.



EARTH

World Earth Day highlights the importance of protecting ecosystems and adopting sustainable agricultural practices.

The Foundation promotes the transition toward regenerative production models, supporting agroforestry, biodiversity protection and the mitigation of the effects of climate change in coffee-producing areas.



In 2025, Fondazione Lavazza was committed to the **protection of the Earth and natural ecosystems** through the following projects:

- **BioCubaCafè** - Cuba
- **Coffee in Pourcine: Let's Go, Let's Restart!** - Haiti
- **Climate Smart Region** - Honduras
- **Coffee & Milk** - Kenya
- **Resa Caffè** - Perù
- **Harvesting Carbon** - Uganda
- **Organicafè** - El Salvador



BIOCUBACAFÈ



The project promotes the development of coffee-producing communities by **strengthening coffee production and improving producers’ economic and social conditions**. The initiative is set within a territorial context characterized by high climate and infrastructural vulnerability, and aims to **consolidate a more resilient, efficient and sustainable value chain**, with particular attention to production quality and the stability of agricultural incomes.

This programme led to the creation of the Cuban Economic Association “BioCubacafè”: a joint venture whose main actors are Fondazione Lavazza, the Grupo Agroforestal (GAF) — part of the Cuban Ministry of Agriculture — and the company H.E.I. (Hecho en Italia). The initiative aims to **support the structural development of the coffee value chain**, enabling the sector, which has remained inactive in recent years, to realize its full potential.



PARTNERS



PEOPLE REACHED

7,055

PERIOD

2018 - ongoing



AIM

To improve the quality of Cuban coffee to support its production as a local excellence and contribute to safeguarding the country’s biodiversity and forests.

2025 RESULTS



287 producers received organic certification



3,000 tons of coffee were processed at the Contramaestre production facility



+80% increase in Arabica coffee production

50 university students trained



COFFEE IN POURCINE: LET’S GO, LET’S RESTART!



Haiti continues to experience a situation of great instability and fragility. For more than three years, **the country has been marked by the presence of armed gangs that spread violence and fear**, making daily life extremely difficult and limiting access to basic services.

In this context, many communities live in isolated, mountainous areas, where mobility is complex, and infrastructure is limited.

To reach the most remote hamlets, it is necessary to travel for hours along rough roads or paths accessible only on foot or by mule. These territories, which extend up to 1,800 meters above sea level, represent a **highly vulnerable context**, further **worsened by extreme natural events**, such as Hurricane Melissa, which last October devastated crops, homes and community facilities.

In this scenario, the locality of Pourcine Pic Macaya remains a point of reference for the surrounding villages, which cultivate the land and depend on local resources for survival.

Until 2016, the year of the devastation caused by Hurricane Matthew, the area was characterised by the production of Arabica coffee, which was able to generate broader and more substantial economic benefits for the community than the current crops — black beans, maize, bananas, cassava and other tubers — restored in place of coffee after the hurricane.

Through this project, the Foundation works to **strengthen the individual and collective capacities of the population** of Pourcine Pic Macaya, **promoting concrete tools for sustainable development and social inclusion** in a highly challenging context.



PARTNER



PERIOD

2024 - ongoing

AIM

To restore coffee production in a small, remote community through the promotion of sustainable agricultural practices.

PEOPLE REACHED

65

2025
RESULTS



5,200 coffee plants were distributed



80 workers are involved in the reconstruction of the road destroyed by Hurricane Melissa



1 nursery rebuilt

CLIMATE SMART REGION



Honduras is one of the countries most exposed to the effects of climate change within the coffee value chain, with direct impacts on agricultural productivity, ecosystems and the economic stability of rural communities. In this context, since 2020, Fondazione Lavazza, in collaboration with HRNS Foundation, has supported the **development of the first Climate-Smart Coffee Region** in western Honduras: a territorial initiative aimed at **strengthening the climate, economic and social resilience** of the most vulnerable coffee-growing communities

PARTNER

Hanns R. Neumann Stiftung

PERIOD

2020 - ongoing

PEOPLE REACHED

2,292

2025 RESULTS



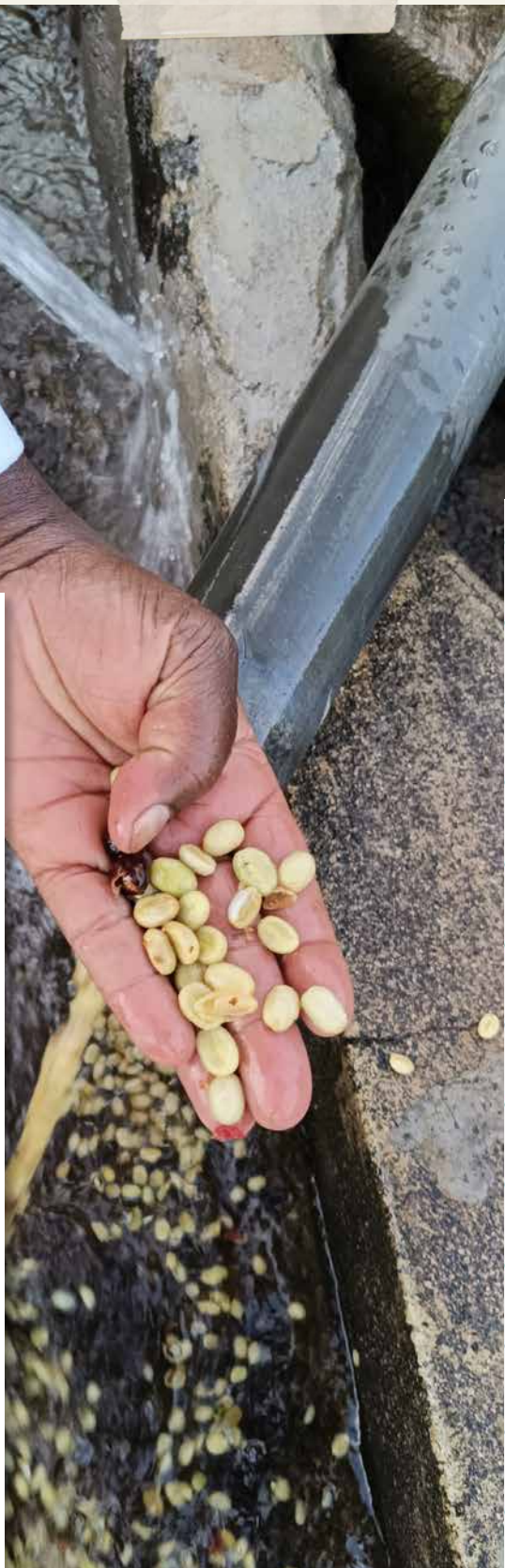
AIM
To improve the livelihood and well-being prospects of coffee-producing families and strengthen leadership positions for women and young people.

- 17 aquaculture¹ tanks installed**
- 264 families** are involved in empowerment pathways focused on gender equality
- 191 women and young people** are involved in entrepreneurial incubation pathways

- 403 producer families** trained on agroforestry systems and the use of shade crops
- 103 agricultural diversification plots** launched, featuring crops such as plantain, avocado, lemon, and beans

¹The farming of aquatic organisms such as fish, mollusks, and crustaceans in controlled environments.

COFFEE & MILK



Integrating coffee cultivation with livestock farming represents an effective strategy to strengthen the economic resilience of producer families. The *Coffee & Milk* model enables **diversification of income sources** by combining seasonal coffee income with more stable dairy production year-round. At the same time, it promotes the **circular use of resources**: by-products from the two activities are reused to produce organic fertilizers, thereby **improving soil fertility and the sustainability of crops**. Integration with complementary crops, such as macadamia trees or livestock fodder, also promotes biodiversity and more balanced agricultural systems.

PARTNERS

manitese*

3E
Environment
Entrepreneurship
Energy

PERIOD

2024 - ongoing

PEOPLE REACHED

592

2025 RESULTS



AIM
To support local agricultural cooperatives in optimizing coffee cultivation and integrating dairy production, while promoting income diversification and food security.

15 metal drying beds installed in Kiremba

1,300 coffee plants of the Ruiru 11 variety¹ were distributed

21 producers selected as “lead farmers” over the two-year period to consolidate peer-to-peer learning

140 macadamia plants distributed

650 cooperative members trained in financial education

1 water recycling system reactivated

¹An Arabica coffee variety developed in Kenya that is resistant to diseases such as coffee leaf rust.

²Animal feed obtained through the controlled fermentation of fresh forage crops, such as maize or grass, in the absence of oxygen. This process allows them to be preserved for long periods.

RESA CAFFÈ

Economic,
Social and
Environmental
Strengthening



The project supports small producers in **improving the productivity and quality of coffee**, promoting innovative agricultural practices, advancing the circular economy, and strengthening technical and financial skills. Through the direct involvement of local organizations and territorial institutions, the project aims to **consolidate more resilient and sustainable production systems**, contributing to the long-term development of the rural communities involved.



PARTNER



People for development

PEOPLE REACHED

160

PERIOD

2024 - ongoing

AIM

To increase the competitiveness of the value chain by strengthening producers' technical and organizational skills, adopting sustainable practices to adapt to climate change, and promoting circular economy models to increase the added value of coffee.



2025 RESULTS



40 hectares of coffee renewed



80 producers trained on agricultural practices, circular economy and financial management

176,000 high-quality coffee seedlings were produced



+12% increase in yield per hectare



5 nurseries built

2,500 seedlings per family distributed

HARVESTING CARBON



The Harvesting Carbon project aims to **develop an innovative pay-for-impact¹ model** that integrates **greenhouse gas emission reductions** in the coffee value chain with sustainable development opportunities for small producers in Uganda. The initiative operates in the central-western and south-western regions of the country, supporting the adoption of **regenerative agricultural practices**, the use of digital monitoring systems, and the strengthening of inclusion for women and young people. It contributes to **climate resilience** and market access.



PARTNERS



PERIOD

2024 - ongoing

PEOPLE REACHED

1,991

AIM

To develop and test a scalable and verifiable market model that makes it possible to generate and valorize climate impact units along the coffee value chain, while at the same time improving climate resilience, production sustainability and economic opportunities for small producers.



2025 RESULTS



1,001 producers certified
Rainforest Alliance



4 nurseries activated for coffee production



4 solar irrigation
demonstration sites installed



3,346 kg of Biochar² produced

¹Pay-for-impact is a financing approach in which payments are linked to social, environmental, or economic results, based on the impact generated and verified.

²Biochar is a carbon-rich material obtained from the pyrolysis of plant biomass in the absence of oxygen. It is used to improve soil fertility and sequester carbon.

ORGANICAFÈ



The project adopts an integrated approach to strengthen the coffee value chain and community development by **improving production practices and coffee quality**. It also includes actions for **social inclusion, the strengthening of entrepreneurial skills and psychosocial support**, with particular attention to young people, women and vulnerable groups. Through the strengthening of territorial designation, the valorization of quality coffee and the consolidation of human and social capital, **the project contributes to generating sustainable economic opportunities and countering forced migration**.

PARTNERS



PEOPLE REACHED

189

PERIOD

2021 - ongoing

AIM

To contribute to territorial development and the improvement of the socioeconomic conditions of rural communities in the Alotepec–Metapan mountain range.



2025 RESULTS



40 African drying beds built



18 entrepreneurial workshops carried out



78% of producers adopted new processing methods



60 students are involved in artistic and cultural workshops

500 quintals of parchment coffee were marketed

COMMITMENT IN ITALY

Since 2020, the Foundation’s action has also extended to Italy, particularly in the territories where the Lavazza Group is present, with its Headquarters in Turin and its production plants. The Foundation’s commitment in Italy is divided into four areas of intervention:

- 1. Educational and civic development;
- 2. Employment development;
- 3. Food security;
- 4. Basic services, health and welfare.

By listening daily to emerging needs, the Foundation seeks to respond to ever-changing requirements. This is achieved through joint work with local communities, Non-Governmental Organizations, local institutions and universities, through actions ranging from financial support to co-financing and the co-design of the most relevant activities together with project partners.



Lavazza HQ



The summary table highlights the Foundation’s support to associations in 2025, along with the relevant area of intervention:

Area of intervention	Project name	Organization / Association
1. Educational and civic development	I piccoli della pace	
	Ai miei sogni non rinuncio	
	Treno della Memoria Istituti Bodoni e Steiner	
	Civico Zero	
	Gite Digitato	
	Qui Vivo	
2. Employment development	Come a Casa	
	Giovani in Azione	
	Insieme a Totta – Estate 2025	
	IMMAGINA I MagazziniOz per l’INserimento e l’Autonomia	
	Ludoteca Almaterra	
	Attori per Gioco	
3. Food security	Social Market	
4. Basic services, health and welfare	Torino Street Care 2025	
	Wheelchair	
	Torneo Wheelchair Tennis Internazionale “Trofeo della Mole	
	Abito - messa in sicurezza locali	
	WeGrow	
	Mammografie	
	Sostegno a La tazza blu	
	Sostegno acquisto mezzo	

QUI VIVO I LIVE HERE



In 2025, Fondazione Lavazza launched, in collaboration with Save the Children Italia, its support for the “Qui Vivo” programme, I live here, an educational and social regeneration initiative aimed at the most fragile neighborhoods of major Italian cities.

The project was activated locally in the Aurora and Porta Palazzo neighborhoods of Turin, one of the five urban areas involved at the national level. The project is also active in Naples, Palermo, Prato and Rome.

The aim is to improve, in a concrete and sustainable way, the quality of life of children and adolescents through an intervention deeply rooted in the territory and developed together with schools, families, educating communities and local institutions.



Strategic areas
The programme is structured around four strategic areas.

1. Education, learning and training

- Combating school dropout;
- Opening schools beyond regular school hours;
- Italian as a second language courses;
- Active family involvement in educational activities.

2. Health and psychophysical well-being

- Promotion of mental health;
- Access to sport and physical activities;
- Guidance toward local health services;
- Awareness-raising and training pathways for families and minors.

3. Environment and sustainable mobility

- Regeneration and care of green areas;
- Environmental education;
- Youth leadership in the regeneration of public spaces.

4. Fighting material and educational poverty

- Activation of Solidarity Stores;
- Care grants and material support;
- Social help desks;
- Training and job placement pathways;
- Programs supporting women’s entrepreneurship.

**In 2025,
the project has:**



involved **120 children** in after-school activities, sports, and non-formal education



supported **15 mothers** through a training pathway aimed at social and linguistic inclusion, thanks to the Italian L2 course



activated creative, motorsport, play-based and **educational workshops**, as well as outings, for **63 children** during the summer period



supported **131 families** in accessing **essential goods** and early childhood materials through the “Aladino” **Solidarity Store**



The Centre for Circular Economy in Coffee, hereinafter also referred to as the “Centre” or C4CEC is a global, pre-competitive platform that promotes the transition to circular economy models across the entire coffee value chain.

The Centre was founded by the Foundation in collaboration with leading institutional and academic partners, including the **Politecnico di Torino**, the **University of Gastronomic Sciences of Pollenzo**, **UNISG**, the **International Coffee Organisation, ICO**, the **International Trade Centre, ITC**, and the **United Nations Industrial Development Organisation, UNIDO**.

C4CEC positions itself as a reference actor in promoting a circular model for the coffee sector, in which waste is reduced, resources are continuously valorized, and new models of sustainable profitability are developed.

Since its launch in 2023 in India, the Center has grown into a global network of **77 members across 31 countries**.

In 2025, the network expanded further with the entry of key institutions, including the Inter-African Coffee Organisation, IACO, the Agences des Cafés Robusta d’Afrique et de Madagascar, ACRAM, the Brazilian National Coffee Council, CNC, and the University of Turin, UNITO.

The model integrates regenerative practices, resource-use efficiency, and waste reduction, enhancing the outputs of production processes and advancing environmental, social, and economic sustainability.

Based on a systemic, holistic approach, it draws inspiration from natural systems to regenerate, maintain, and create shared value throughout the entire coffee supply chain.

According to the *Coffee Development Report*, less than 5% of the coffee fruit reaches the final cup: the remaining biomass contains valuable bioactive compounds that can be used in several sectors, including food, cosmetics, agriculture, energy and biomaterials.

FOUNDERS



The Centre promotes systemic change through three main areas of action:

1. Awareness-raising and circularity culture

The Centre acts as a global knowledge hub, promoting an inclusive and collaborative approach:

- developing and strengthening the multi-stakeholder network;
- disseminating content through publications, webinars and events;
- connecting actors in the value chain with circular economy innovators;
- carrying out advocacy and thought leadership activities.

2. Research and skills development

The Centre produces scientific evidence and strengthens the capacities of sector actors. In 2025, it expanded its Scientific Committee to ensure the quality and credibility of its content. Its activities include:

- translating research into practical applications;
- producing technical guides and policy papers;
- developing training materials;
- supporting SMEs and producer organisations;
- transferring knowledge between research and industry.

3. From knowledge to action

The Centre supports the concrete implementation of circular solutions through:

- funded projects and public-private partnerships;
- pilot and demonstration projects;
- training of Trainers programs;
- testing and validation of innovations;
- technical support and access to markets and financing;
- sharing experiences to promote replicability.

In 2025, the Centre expanded its publications, updating 23 good practices and adding 7 new ones, for a total of 30, all regularly validated.

Among the main publications:

- **Beyond the Brew: The Hidden Potential of Spent Coffee Grounds**, which highlights how the 11 million tons of spent coffee grounds generated annually can be valorized, reducing emissions by up to 76%;
- **Making a Case for Circular Economy in Coffee**, developed with ITC, which highlights opportunities and challenges related to circularity;
- **Coffee Development Report: Beyond Coffee**, with analyses and recommendations based on data and sector studies.

ALLIANCES FOR DEVELOPMENT



Assifero

Assifero is the Italian association that brings together foundations and philanthropic organizations, aiming to strengthen the sector's impact through networking, training, and advocacy. It promotes collaboration among its members and the dissemination of effective and innovative practices, contributing to a more strategic, transparent, and socially oriented philanthropy.



Italian Alliance for Sustainable Development

The Italian Alliance for Sustainable Development, ASviS, is a network that brings together more than 300 organizations committed to promoting the 2030 Agenda in Italy. Through research, awareness-raising and advocacy activities, ASviS fosters dialogue among institutions, businesses and civil society, helping to guide policies and behaviors toward more sustainable and inclusive development models.



Coffee & Climate

Coffee&Climate (C&C) is a global initiative that promotes sustainability in coffee production and addresses the challenges posed by climate change by developing practical, innovative solutions to help coffee producers adopt more sustainable agricultural practices. Through research, training and consulting projects, C&C works closely with farmers, producer organizations, governments, companies and other sector actors. It also contributes to spreading greater awareness of climate-related challenges in the sector and to mobilizing concrete action to address them. The initiative is also committed to raising consumer awareness and promoting responsible and sustainable coffee consumption.



Fondazione Slow Food
per la Biodiversità
ONLUS

Slow Food Foundation for Biodiversity Onlus

The Slow Food Foundation works to protect agri-food biodiversity and promote sustainable food systems, supporting local communities and producers. Through field projects, training activities and international networks, it valorizes agricultural practices that respect the environment and traditions, contributing to territorial resilience and food security.

In 2021, within the framework of this alliance, the Slow Food Coffee Coalition was created: an open international network made up of producers, roasters, consumers and other actors in the value chain, united by a common aim — building a fairer, more transparent and more sustainable future for coffee.

The Coalition promotes shared values such as sensory and environmental quality, traceability, respect for human rights and the empowerment of local communities.



INTERNATIONAL
Coffee Partners

International Coffee Partners

International Coffee Partners, ICP, was founded in 2001 by five leading companies in the coffee sector, including Lavazza, with the aim of improving the living conditions of coffee-farming communities around the world. Through this partnership, the Foundation is committed to supporting projects that promote economic, social and environmental sustainability in producing countries. These initiatives aim to improve sustainable agricultural practices, provide farmers with training and technical support, and promote access to education and medical care in rural communities. There are currently five active projects in Brazil, Honduras, Indonesia, Tanzania and Uganda.



World Coffee Research

World Coffee Research, WCR, is a global nonprofit organization dedicated to improving the quality, sustainability and profitability of coffee production worldwide through scientific research. Its aim is to develop and disseminate genetically diverse coffee varieties adapted to the specific needs of producers, consumers and the environment, in collaboration with research institutes, farmers and coffee industries around the world.

It also works to identify, develop and disseminate the best agricultural and genetic practices.

Agricultural research and development, especially at the farm level in low-income countries, are the most effective tools for reducing poverty and stimulating rural economic growth.

Through WCR, the global coffee industry can invest in its own future, working together to ensure the supply of high-quality coffee for future generations.

MISSION REPORT

GENERAL INFORMATION ABOUT THE ENTITY
REGISTRATION DETAILS

Name: FONDAZIONE GIUSEPPE E PERICLE LAVAZZA - ETS

Registered office: VIA BOLOGNA N. 32 TORINO TO

VAT number:

Tax code: 97647340013

Legal form: FOUNDATION

RUNTS registration number: 97647340013

RUNTS registration section: g) Other Third Sector entities

Code/letter of the general-interest activity carried out:

Secondary other activities:

FINANCIAL STATEMENTS AT 31/12/2025

Statement of Financial Position

	31/12/2025	31/12/2024
ASSETS		
A) Membership dues or contributions still owed	-	-
B) Fixed assets		
I - Intangible fixed assets	-	-
1) start-up and expansion costs	-	-
2) development costs	-	-
3) industrial patent rights and rights to use intellectual works	-	-
4) concessions, licences, trademarks and similar rights	-	-
5) goodwill	-	-
6) assets under construction and advances	-	-
7) other	-	-
Total intangible fixed assets	-	-
II - Tangible fixed assets	-	-
1) land and buildings	-	-
2) plant and machinery	-	-
3) equipment	-	-
4) other assets	-	-
5) assets under construction and advances	-	-
Total tangible fixed assets	-	-

	31/12/2025	31/12/2024
III - Financial fixed assets	-	-
1) investments in	-	-
a) subsidiaries	-	-
b) associated companies	-	-
c) other companies	1,507,200	1,507,200
<i>Total investments</i>	<i>1,507,200</i>	<i>1,507,200</i>
2) receivables	-	-
a) due from subsidiaries	-	-
b) due from associated companies	-	-
c) due from other Third Sector entities	-	-
d) due from others	-	-
<i>Total receivables</i>	<i>-</i>	<i>-</i>
3) other securities	-	-
<i>Total financial fixed assets</i>	<i>1,507,200</i>	<i>1,507,200</i>
Total fixed assets (B)	1,507,200	1,507,200
C) Current assets	-	-
I - Inventories	-	-
1) raw, ancillary and consumable materials	-	-
2) work in progress and semi-finished goods	-	-
3) work in progress on order	-	-
4) finished goods and merchandise	-	-
5) advances	-	-
<i>Total inventories</i>	<i>-</i>	<i>-</i>

	31/12/2025	31/12/2024
II - Receivables	-	-
1) due from users and customers	-	-
2) due from members and founders	-	-
3) due from public entities	-	-
4) due from private parties for contributions	-	-
5) due from entities of the same associative network	-	-
6) due from other Third Sector entities	-	-
7) due from subsidiaries	-	-
8) due from associated companies	-	-
9) tax receivables	-	-
10) from 5x1000 contributions	-	-
11) deferred tax assets	-	-
12) due from others	-	-
<i>Total receivables</i>	<i>-</i>	<i>-</i>
III - Financial assets not held as fixed assets	-	-
1) investments in subsidiaries	-	-
2) investments in associated companies	-	-
3) other securities	-	-
<i>Total financial assets not held as fixed assets</i>	<i>-</i>	<i>-</i>
IV - Cash and cash equivalents	-	-
1) bank and postal deposits	8,803,477	9,083,438
2) cheques	-	-
3) cash on hand	-	-

	31/12/2025	31/12/2024
Total cash and cash equivalents	8,803,477	9,083,438
Total current assets (C)	8,803,477	9,083,438
D) Accrued income and prepaid expenses	22,048	36,000
TOTAL ASSETS	10,332,725	10,626,638
LIABILITIES		
A) Net assets / Equity		
I - Endowment fund of the entity	100,000	100,000
II - Restricted net assets	-	-
1) statutory reserves	-	-
2) reserves restricted by decision of the governing bodies	6,991,378	7,260,512
3) reserves restricted by third parties	-	-
Total restricted net assets	6,991,378	7,260,512
III - Unrestricted net assets	-	-
1) reserves from profits or operating surpluses	2,366,121	1,256,468
2) other reserves	-	-
Total unrestricted net assets	2,366,121	1,256,468
IV - Surplus/deficit for the year	265,778	1,109,653
Total net assets	9,723,277	9726,633
B) Provisions for risks and charges	-	-
1) for pensions and similar obligations	-	-
2) for taxes, including deferred	-	-
3) other	-	-
Total provisions for risks and charges	-	-

	31/12/2025	31/12/2024
C) Provision for employee severance pay	-	-
D) Payables	-	-
1) due to banks	-	-
2) due to other lenders	-	-
3) due to members and founders for financing	-	-
4) due to entities of the same associative network	-	-
5) due for conditional donations	-	-
6) advances	-	-
7) due to suppliers	-	-
due within the following year	-	-
8) due to subsidiaries and associated companies	-	-
9) tax payables	-	-
due within the following year	5,731	-
10) due to social security and welfare institutions	-	-
due within the following yearesigibili entro l'esercizio successivo	3,699	-
11) due to employees and collaborators	-	-
12) other payables	600,000	900,000
due within the following year	300,000	300,000
due beyond the following year	300,000	600,000
Total payables	609,430	900,000
E) Accrued expenses and deferred income	18	5
TOTAL LIABILITIES	10,332,725	10,626,638

Statement of Activities

EXPENSES AND COSTS	31/12/2025	31/12/2024	INCOME AND REVENUES	31/12/2025	31/12/2024
A) Costs and expenses from general-interest activities	2,496,950	2,549,271	A) Revenues, returns and income from general-interest activities	2,802,534	3,515,455
1) Raw, ancillary, consumable materials and goods	-	-	1) Income from membership dues and founders' contributions	2,500,000	1,000,000
2) Services	2,496,950	2,549,271	2) Income from members for mutual activities	-	-
3) Lease of third-party assets	-	-	3) Revenue from services and transfers to members and founders	-	-
5) Depreciation and amortisation	-	-	4) Donations	6,324	2,084,562
5 bis) Write-downs of tangible and intangible fixed assets	-	-	5) Income from 5x1000 contributions	2,076	2,058
6) Provisions for risks and charges	-	-	6) Contributions from private parties	-	-
7) Other operating expenses	-	-	7) Revenue from services and transfers to third parties	-	-
8) Opening inventories	-	-	8) Contributions from public entities	-	-
9) Allocation to restricted reserve by decision of the governing bodies	-	-	9) Income from contracts with public entities	-	-
10) Use of restricted reserve by decision of the governing bodies	(269,134)	(428,835)	10) Other revenue, returns and income	25,000	-
	-	-	11) Closing inventories	-	-
Total costs and expenses from general-interest activities	2,227,816	2,120,436	Total revenue, returns and income from general-interest activities	2,533,400	3,086,620
	-	-	Surplus/deficit from general-interest activities (+/-)	305,584	966,184
B) Costs and expenses from other activities	-	-	B) Revenue, returns and income from other activities	-	-

EXPENSES AND COSTS	31/12/2025	31/12/2024	INCOME AND REVENUES	31/12/2025	31/12/2024
1) Raw, ancillary, consumable materials and goods	-	-	1) Revenue from services and transfers to members and founders	-	-
2) Services	-	-	2) Contributions from private parties	-	-
3) Lease of third-party assets	-	-	3) Revenue from services and transfers to third parties	-	-
4) Personnel	-	-	4) Contributions from public entities	-	-
5) Depreciation and amortisation	-	-	5) Income from contracts with public entities	-	-
5 bis) Write-downs of tangible and intangible fixed assets	-	-	6) Other revenue, returns and income	-	-
6) Provisions for risks and charges	-	-	7) Closing inventories	-	-
7) Other operating expenses	-	-		-	-
8) Opening inventories	-	-		-	-
Total costs and expenses from other activities	-	-	Total revenue, returns and income from other activities	-	-
	-	-	Surplus/deficit from other activities (+/-)	-	-
C) Costs and expenses from fundraising activities	-	-	C) Revenue, returns and income from fundraising activities	-	-
1) Expenses for regular fundraising	-	-	1) Income from regular fundraising	-	-
2) Expenses for occasional fundraising	-	-	2) Income from occasional fundraising	-	-
3) Other expenses	-	-	3) Other income	-	-
Total costs and expenses from fundraising activities	-	-	Total revenue, returns and income from fundraising activities	-	-
	-	-	Surplus/deficit from fundraising activities (+/-)	-	-

EXPENSES AND COSTS	31/12/2025	31/12/2024	INCOME AND REVENUES	31/12/2025	31/12/2024
D) Costs and expenses from financial and asset-related activities	-	-	D) Revenue, returns and income from financial and asset-related activities	106,085	171,810
1) On banking relationships	-	-	1) From banking relationships	106,085	171,810
2) On loans	-	-	2) From other financial investments	-	-
3) From real estate assets	-	-	3) From real estate assets	-	-
4) From other property assets	-	-	4) From other property assets	-	-
5) Provisions for risks and charges	-	-	5) Other income	-	-
6) Other expenses	-	-		-	-
Total costs and expenses from financial and asset-related activities	-	-	Total revenue, returns and income from financial and asset-related activities	106,085	171,810
	-	-	Surplus/deficit from financial and asset-related activities (+/-)	106,085	171,810
E) General support costs and expenses	145,610	28,341	E) General support income	-	-
1) Raw, ancillary, consumable materials and goods	-	-	1) Income from staff secondment	-	-
2) Services	145,530	28,269	2) Other general support income	-	-
3) Lease of third-party assets	-	-		-	-
4) Personnel	-	-		-	-
5) Depreciation and amortisation	-	-		-	-
5 bis) Write-downs of tangible and intangible fixed assets	-	-		-	-

EXPENSES AND COSTS	31/12/2025	31/12/2024	INCOME AND REVENUES	31/12/2025	31/12/2024
6) Provisions for risks and charges	-	-		-	-
7) Other expenses	80	72			
8) Allocation to restricted reserve by decision of the governing bodies	-	-		-	-
9) Use of restricted reserve by decision of the governing bodies	-	-		-	-
Total general support costs and expenses	145,610	28,341	Total general support income	-	-
TOTAL EXPENSES AND COSTS	2,373,426	2,148,777	TOTAL INCOME AND REVENUE	2,639,485	3,258,430
	-	-	Surplus/deficit for the year before taxes (+/-)	266,059	1,109,653
	-	-	Taxes	281	-
	-	-	Surplus/deficit for the year (+/-)	265,778	1,109,653

Imputed costs and income

IMPUTED COSTS	31/12/2025	31/12/2024	INCOME AND REVENUES	31/12/2025	31/12/2024
1) from general-interest activities	228,953	218,204	1) from general-interest activities	-	-
2) from other activities	-	-	2) from other activities	-	-
Total imputed costs	228,953	218,204	Total imputed income	-	-

Mission Report

Introduction

This Mission Report constitutes an integral part of the Financial Statements at 31/12/2025. The Financial Statements comply with the requirements of Article 13 of Legislative Decree 117/2017 and the Decree of the Ministry of Labour and Social Policies of 5 March 2020, and are prepared in accordance with the national accounting standards published by the Organismo Italiano di Contabilità (Italian Accounting Body), with particular reference to OIC Standard 35 (“ETS Accounting Standard”).

The Financial Statements:

- give a clear, true and fair view of the entity’s financial position and the result of operations for the year;
- provide transparent information on the resources received and how they have been used in pursuing the institutional duties set out in the Third Sector Code.

The contents of the Statement of Financial Position and the Statement of Activities are those set out, respectively, in Models A and B of Annex 1 to the Decree of the Ministry of Labour and Social Policies of 5 March 2020. The Mission Report is prepared according to the format set out in Model C of Annex 1 to the Decree of the Ministry of Labour and Social Policies of 5 March 2020 and contains all the information useful for a correct interpretation of the Financial Statements.

The preparation of the financial statements of Third Sector entities complies with the general clauses, the general accounting principles and the valuation criteria set out, respectively, in Articles 2423, 2423-bis and 2426 of the Italian Civil Code and the national accounting standards, insofar as they are compatible with the non-profit nature and the civic, solidarity-based and socially useful purposes of Third Sector entities.

The components of each asset or liability item have been valued separately, to avoid offsetting gains on certain items against losses on others.

Where offsetting is permitted by law, the gross amounts subject to offsetting are disclosed in this Mission Report.

GENERAL SECTION

Introduction - General information about the entity

The Foundation was established on 29 January 2004 under the Italian Civil Code and the relevant implementing provisions, for the exclusive purpose of pursuing social solidarity aims in the fields of healthcare, social assistance and environmental protection, primarily for the benefit of communities and individuals living in coffee-producing countries experiencing social, cultural and environmental hardship.

The membership base consists of the Founding member Luigi Lavazza S.p.A.

The governing bodies of the Foundation are:

Board of Directors, composed of:	
Giovanni Zanetti	Chairman
Arnaldo Bagnasco	Board Member
Giacomo Büchi	Board Member
Antonella Lavazza	Board Member
Giuseppe Lavazza	Board Member

The Board of Auditors is composed as follows:

Gianluca Ferrero	Chairman
Angelo Gilardi	
Lucio Pasquini	

Mission pursued and general-interest activities

Inspired by civic, solidarity-based and socially useful purposes, the entity aims to provide healthcare, social and environmental protection support, primarily for the benefit of communities and individuals living in coffee-producing countries experiencing social, cultural and environmental hardship.

In particular, the Foundation’s specific objectives are the promotion, development, funding and coordination of:

- initiatives and projects relating to the coffee sector aimed at studying the socio-economic conditions of populations in producing countries and improving their living and working conditions;
- research, studies, initiatives and projects aimed at enhancing and protecting the environment; environmental, economic and social sustainability in coffee cultivation and processing, reforestation, and crop diversification
- the award of scholarships;
- social and socio-healthcare assistance.

The entity carries out the following general-interest activities, identified in Article 3 of the Bylaws among those provided for in Article 5 of Legislative Decree 117/2017, which may be carried out in Italy and abroad:

- lettera a): “social interventions and services pursuant to Article 1, paragraphs 1 and 2, of Law No. 328 of 8 November 2000, as amended, and interventions, services and benefits under Law No. 104 of 5 February 1992 and Law No. 112 of 22 June 2016, as amended”;
- lettera b): “healthcare interventions and services”;
- lettera c): “socio-healthcare services pursuant to the Decree of the President of the Council of Ministers of 14 February 2001, published in Official Gazette No. 129 of 6 June 2001, as amended”;
- lettera d): “education, instruction and vocational training, pursuant to Law No. 53 of 28 March 2003, as amended, as well as cultural activities of social interest with educational purposes; social interventions and services pursuant to Article 1, paragraphs 1 and 2, of Law No. 328 of 8 November 2000, as amended, and interventions, services and benefits under Law No. 104 of 5 February 1992 and Law No. 112 of 22 June 2016, as amended”;
- lettera e): “interventions and services aimed at safeguarding and improving environmental conditions and the prudent and rational use of natural resources, excluding the habitual collection and recycling of urban, special and hazardous waste, animal protection and stray animal prevention pursuant to Law No. 281 of 14 August 1991, as well as the production, storage and sharing of energy from renewable sources for self-consumption purposes, pursuant to Legislative Decree No. 199 of 8 November 2021”;
- lettera g): “university and post-graduate education”;
- lettera h): “scientific research of particular social interest”;
- lettera i): “organisation and management of cultural, artistic or recreational activities of social interest, including publishing activities aimed at promoting and disseminating volunteering culture and practice and the general-interest activities referred to in this Article”;
- lettera n): “development cooperation, pursuant to Law No. 125 of 11 August 2014, as amended”;
- lettera o): “commercial, productive, educational and informational, promotional, representative activities, and the licensing of certification marks, carried out within or in support of fair-trade supply chains, understood as a commercial relationship with a producer operating in a disadvantaged economic area, typically located in a developing country, based on a long-term agreement aimed at promoting the producer’s market access and providing for the payment of a fair price, development measures in favour of the producer, and the producer’s obligation to guarantee safe working conditions in compliance with national and international regulations, so as to enable workers to lead a free and dignified existence, to respect trade union rights, and to commit to combating child labour”;
- lettera s): “social farming, pursuant to Article 2 of Law No. 141 of 18 August 2015, as amended”;
- lettera u): “charity, distance support, free donation of food or products pursuant to Law No. 166 of 19 August 2016, as amended, or the provision of money, goods or services in support of disadvantaged persons or general-interest activities under this Article”;
- lettera w): “promotion and protection of human, civil, social and political rights, as well as the rights of consumers and users of the general-interest activities referred to in this Article, promotion of equal opportunities and mutual aid initiatives, including time banks under Article 27 of Law No. 53 of 8 March 2000, and solidarity purchasing groups under Article 1, paragraph 266, of Law No. 244 of 24 December 2007”.

The Foundation therefore pursues its purposes particularly in the fields of healthcare, social assistance and the protection of nature and the environment, both in Italy and abroad.

In particular, in pursuing its civic, solidarity-based and socially useful purposes, and consistently with them, the Foundation will carry out, exclusively or principally, the following activities:

- the promotion, development, funding and coordination, also in collaboration with third parties, public and/or private, of initiatives and projects aimed at improving the living and working conditions of disadvantaged communities and individuals, with particular reference to populations in coffee-producing countries;
- the promotion, development, funding and coordination, also in collaboration with third parties, public and/or private, of initiatives and projects aimed at improving the living and working conditions of coffee-producing communities, including by strengthening the role of women within families belonging to such communities and enhancing the value of younger generations (where appropriate, also through training programmes aimed at motivating young people to continue working in coffee plantations);
- the promotion, development, funding and coordination, also in collaboration with third parties, public and/or private, of surveys, research, studies, activities, initiatives and projects aimed at enhancing and protecting the environment, and in particular at promoting, disseminating and implementing new methodologies designed to introduce the concept of environmental, economic and social sustainability into coffee cultivation and processing and to improve their productivity and economic performance, including by promoting climate-resilient farming practices;
- the promotion, development, funding and coordination, also in collaboration with third parties, public and/or private, of surveys, research, studies, activities, initiatives and projects relating to the coffee sector, including those aimed at understanding the socio-economic conditions of populations in coffee-producing countries and improving their living and working conditions, identifying current and future demographic trends and contributing to the identification of policies that meet their needs, as well as encouraging training activities for coffee-producing communities and producer organisations;
- the promotion, development, funding and coordination, also in collaboration with third parties, public and/or private, of surveys, research, studies, activities, initiatives and projects relating to reforestation, crop diversification to promote greater food production, and the introduction of technologies to support coffee cultivation;
- the funding and award of scholarships and prizes to young people/scholars of any nationality who have distinguished themselves through their studies, research or commitment in the above-mentioned fields;
- social and socio-healthcare assistance for communities and/or individuals in special cases of exceptional severity and urgency.

The Foundation may therefore, within the scope of its general-interest activities:

- a. undertake any operation that may from time to time be deemed necessary to promote and achieve the Foundation’s purpose;
- b. subsidise or participate in projects managed by any public and/or private entity or charitable institution, for any purpose deemed consistent with those of the Foundation;
- c. make donations and pay contributions to public and/or private entities whose purposes are consistent with those of the Foundation;
- d. promote, participate in, and organise events, conferences, exhibitions or meetings, and any other activity that may contribute to achieving the Foundation’s purpose;
- e. write, print, publish, issue and circulate documents, materials, periodicals, or any other means of communication (including digital) within the limits of the Foundation’s purposes.

The Foundation may also carry out, on an ancillary basis to the activities described above, secondary activities pursuant to and within the limits set out in applicable law, including, by way of example and not exhaustively:

- edi. the funding or acquisition of equity interests in third-party entities and companies operating in sectors related to the general-interest purposes pursued by the Foundation;
- ii. participation in projects and initiatives that may result in the Foundation obtaining goods or services useful for pursuing its general-interest purposes.

Section of the Single National Register of the Third Sector and applicable tax regime

The entity has been registered, with effect from 12/07/2024, in the Single National Register of the Third Sector, ref. no. 140591, at the Piedmont Regional Office, in section g) Other Third Sector entities. The entity carries out exclusively general-interest activities pursuant to Article 5 of Legislative Decree 117/2017. Income is of a non-commercial nature, in accordance with Article 79 of Legislative Decree 117/2017.

Offices and activities carried out

The entity’s registered office is in Turin, via Bologna no. 32.

Information on members or founders and activities carried out for them

Information on the founder’s involvement in the life of the entity

With regard to information on the founder’s involvement in the life of the entity, it is noted that the founder shares the Foundation’s guidelines through its work, expertise and strategies.

NOTES TO THE FINANCIAL STATEMENT ITEMS

Introduction - Basis of preparation

Preparation of the financial statements

The information contained in this document is presented in the order in which the related items appear in the Statement of Financial Position and the Statement of Activities. With reference to the introductory part of this Mission Report, it is stated that, pursuant to Article 2423, paragraph 3, of the Italian Civil Code, applicable insofar as compatible as set out in the Decree of the Ministry of Labour and Social Policies of 5 March 2020, where the information required by specific legal provisions is not sufficient to give a true and fair view of the entity’s situation, additional information deemed necessary for this purpose is provided. The financial statements, as well as this Mission Report, have been prepared in units of euro.

Basis of preparation principles

Structure and content of the financial statements

The Statement of Financial Position, the Statement of Activities and the accounting information contained in this Mission Report are consistent with the accounting records from which they were directly derived. In presenting the Statement of Financial Position and the Statement of Activities, no grouping of items preceded by Arabic numerals or lower-case letters has been carried out, as would otherwise have been optionally permitted under the Ministerial Decree of 5 March 2020. The entity has made use of the option to omit items preceded by Arabic numerals or lower-case letters with nil amounts for two consecutive financial years. It is noted that the entity has not made use of the option to add, where this would improve the clarity of the financial statements, items preceded by Arabic numerals or lower-case letters, as the conditions for doing so did not apply.

Exceptional cases under Article 2423, paragraph 5, of the Italian Civil Code

No exceptional cases have arisen requiring recourse to the derogations referred to in Article 2423, paragraphs 4 and 5, of the Italian Civil Code, applicable insofar as compatible with the non-profit nature and the civic, solidarity-based and socially useful purposes of Third Sector entities, as provided for by the Ministerial Decree of 5 March 2020.

Changes in accounting policies

No exceptional cases have arisen requiring recourse to the derogations referred to in Article 2423-bis, paragraph 2, of the Italian Civil Code, applicable insofar as compatible with the non-profit nature and the civic, solidarity-based and socially useful purposes of Third Sector entities, as provided for by the Ministerial Decree of 5 March 2020.

Comparability and adjustment issues

It is noted that the entity uses the ministerial templates established for the Third Sector, with comparison of prior-year figures.

Valuation criteria applied

Pursuant to point 3 of Model C of Annex 1 to the Decree of the Ministry of Labour and Social Policies of 5 March 2020, the most significant valuation criteria adopted are set out below, in compliance with the provisions of the same Decree as well as Article 2426 of the Italian Civil Code, applicable insofar as compatible, with particular reference to those financial statement items for which the legislator permits different valuation and adjustment criteria or for which no specific criteria are provided.

Financial fixed assets

Investments

All investments recognised in the financial statements have been valued using the subscription cost method.

Cash and cash equivalents

Cash and cash equivalents are recognised in the financial statements at their nominal value.

Accrued income and prepaid expenses

Accruals and deferrals have been calculated on the basis of the accruals principle.

Net assets

The items are presented in the financial statements at their carrying amount in accordance with OIC Accounting Standard 35 and OIC Accounting Standard 28.

Payables

Payables are recognised at their nominal value.

Accrued expenses and deferred income

Accruals and deferrals have been calculated on the basis of the accruals principle.

STATEMENT OF FINANCIAL POSITION

Introduction

The movements in individual financial statement items are analysed in detail below, where required by applicable regulations.

Assets

B) Fixed assets

III - Financial fixed assets

Introduction

This item consists of €1,507,200.00, representing the 40% share of capital stock subscribed in November 2023 relating to the joint venture BioCuba Café S.A., a company also held by the Cuban Ministry of Agriculture (Agroforestal S.A.), whose corporate purpose is the production and marketing of organic and conventional coffee through the development and improvement of the coffee supply chain.

The project promotes the development of coffee-producing communities by strengthening coffee production and improving the economic and social conditions of producers. The initiative is part of a territorial context characterised by high climate and infrastructural vulnerability, and aims to consolidate a more resilient, efficient and sustainable supply chain, with particular attention to production quality and the stability of agricultural income.

To date, an amount of €907,200.00 has been paid in. The contribution plan provides for the following future payments:

YEAR 2026	€	300,000.00
YEAR 2027	€	300,000.00

Movements in investments, other securities and financial derivative assets recognised in financial fixed assets

Carrying amount as at 31 December of the previous financial year	€ 1,507,200	-	-
Changes during the financial year	-	-	-
Additions through acquisitions	-	-	-
Contributions received	-	-	-
Reclassifications (of carrying amount)	-	-	-
Reductions due to disposals and write-offs (of carrying amount)	-	-	-
Revaluations during the financial year	-	-	-
Depreciation for the financial year	-	-	-
Impairment losses recognised during the financial year	-	-	-
Other changes	-	-	-
Total changes	-	-	-
Carrying amount at year-end	-	-	-
TOTAL REVALUATIONS	€ 1,507,200	-	-

The table below sets out the movements in the fixed assets in question.

Analysis of movements in investments, other securities and financial derivative assets recognised in financial fixed assets

Value at beginning of year	Investments in other companies	Total investments
Cost	1,507,200	1,507,200
Carrying amount	1,507,200	1,507,200

C) Current assets

IV - Cash and cash equivalents

The balance represents cash and cash equivalents at the year-end date. It consists of the accounting balances of the current accounts held with INTESA SANPAOLO and Banca d’Alba, as detailed below, duly reconciled with the bank statements.

Bank deposits	Value at BEGINNING OF YEAR	CHANGE during the year	Value at END OF YEAR
INTESA SAN PAOLO			
Ordinary current account	€ 3,083,438	€ 1,710,039	€ 4,793,477
Time Cash	€ 6,000,000	€ (2,500,000)	€ 3,500,000
Banca d’Alba			
Ordinary current account	-	€ 10,000	€ 10,000
Certificate of deposit	-	€ 500,000	€ 500,000
TOTAL	€ 9,083,438	€ (279,961)	€ 8,803,477

D) Accrued income and prepaid expenses

The table below illustrates the composition of the items in question, as recognised in the financial statements. They relate to bank interest income accrued during the year but not yet settled on the current account.

Movements in ACCRUED INCOME and PREPAID EXPENSES	OPENING BALANCE	CHANGES DURING THE YEAR	CLOSING BALANCE
Accrued income	€ 36,000	-€ 13,952	€ 22,048
Prepaid expenses	-	-	-
TOTAL	€ 36,000	-€ 13,952	€ 22,048

Breakdown of ACCRUED INCOME	AMOUNT
Accrued interest in current accounts	€ 13,753
Accrued interest on time deposits	€ 8,295
TOTAL	€ 22,048

Liabilities

The movements in individual financial statement items are analysed in detail below, where required by applicable regulations.

A) Net assets / Equity

Movements in net asset items

With reference to the year under review, the tables below set out the movements in individual net asset items.

Analysis of movements in net asset items

	Value at beginning of year	Allocation of prior-year surplus/ coverage of prior-year deficit	Other changes - Increases	Other changes - Decreases	Surplus/ Deficit for the year	Balancing difference	Value at end of year
Endowment fund of the entity	100,000	-	-	-	-	-	100,000
Restricted net assets	-	-	-	-	-	-	-
Reserves restricted by decision of the governing bodies	7,260,512	-	-	(269,134)	-	-	6,991,378
Total restricted net assets	7,260,512	-	-	(269,134)	-	-	6,991,378
Unrestricted net assets	-	-	-	-	-	-	-
Reserves from profits or operating surpluses	1,256,468	-	1,109,653	-	-	-	2,366,121
Other reserves	-	-	-	-	-	-	-
Total unrestricted net assets	1,256,468	-	1,109,653	-	-	-	2,366,121
Surplus/deficit for the year	1,109,653	(1,109,653)	-	-	265,778	-	265,778
Total	9,726,633	(1,109,653)	1,109,653	(269,134)	265,778	-	9,723,277

Origin, availability for use, nature and duration of the restrictions on net asset items
The tables below provide detailed information on the origin, availability for use, nature and duration of the restrictions on net asset items, as well as their use in prior years.

Origin, availability for use, nature and duration of the restrictions on net asset items

Description	Amount	Origin/Nature	Availability for use
Endowment fund of the entity	100,000	Capital	
Endowment fund of the entity			
Reserves restricted by decision of the governing bodies	6,991,378	Surpluses	
Reserves restricted by decision of the governing bodies	6,991,378		
Unrestricted net assets			
Reserves from profits or operating surpluses	2,366,121	Surpluses	
Other reserves	–	Capital	
Other reserves	2,366,121		
Surplus/deficit for the year	265,778	Surpluses	
Total	9,723,277		
Non-distributable portion			
Remaining distributable portion			

Key: A: for capital increase; B: for covering deficits; C: for distribution to members; D: for other statutory restrictions; E: other

Disclosure of spending or reinvestment commitments relating to funds or contributions received for specific purposes

The Restricted Funds, established by decision of the Board of Directors, show a balance of €6,991,378 at 31/12/2025 and have been allocated for the following purposes:

Interventions in support of situations of poverty (Poverty Fund)	€ 1,282,378
Future statutory projects	€ 5,709,000
Total	€ 6,991,378

D) Payables
Maturity of payables

The table below sets out information on the maturity of payables.

Analysis of the maturity of payables

	Portion due within the year	Portion due beyond the year
Tax payables	5,731	
Due to social security and welfare institutions	3,699	
Other payables	300,000	300,000
Total	309,430	300,000

Payables secured by collateral on entity assets
Non esistono debiti sociali assistiti da garanzie reali.

Analysis of payables secured by collateral on entity assets

	Payables not secured by collateral	Total
Other payables	600,000	600,000
Total payables	600,000	600,000

This item reflects the payable to the joint venture BioCuba Café S.A. for remaining contributions to be made in the 2026-27 financial years

E) Accrued expenses and deferred income

The table below illustrates the composition of the items in question, as recognised in the financial statements.

Description	Detail	Amount for current year
ACCRUED EXPENSES AND DEFERRED INCOME		
	Accrued expenses	18
Total		18

This item represents bank expense accruals relating to the year but not yet charged to the current account, amounting to €18.00.

STATEMENT OF ACTIVITIES

Introduction

The Statement of Activities shows the operating result for the year. It provides a representation of operating transactions through a summary of income and revenue, and costs and expenses, that contributed to determining the operating result. Income and revenue, and costs and expenses, recognised in accordance with the Ministerial Decree of 5 March 2020, are classified according to the following areas:
A) Costs and expenses/revenue, returns and income from general-interest activities;
B) Costs and expenses/revenue, returns and income from other activities;
C) Costs and expenses/revenue, returns and income from fundraising activities;
D) Costs and expenses/revenue, returns and income from financial and asset-related activities;
E) Costs, expenses and income from general support activities.
Further information is also provided on the criteria followed for classification into the various areas set out in the Statement of Activities.

A) Components from general-interest activities

“Costs and expenses/revenue, returns and income from general-interest activities” are negative/positive income components arising from the performance of the general-interest activities referred to in Article 5 of Legislative Decree 117/2017.

D) Components from financial and asset-related activities

These represent bank interest income accrued at 31/12/2025.

E) General support components

“Costs, expenses and income from general support activities” are to be regarded as the positive and negative income components that do not fall within the other areas.

Individual items of revenue or cost of an exceptional amount or incidence

During the current year, no costs, revenue or other positive income components arising from events of an exceptional amount or incidence were recorded.

INCOME AND REVENUE	PREVIOUS YEAR'S amount	CHANGE (+/-)	CURRENT YEAR'S amount
From general interest activities			
1) Contributions from the Founding Member	€ 1,000,000	€ 1,500,000	€ 2,500,000
4) Donations	€ 2,084,562	-€ 2,078,238	€ 6,324
5) Income from the 5 per mille scheme	€ 2,058	€ 18	€ 2.076
Other income	-	€ 25,000	€ 25,000
From other activities	-	-	-
10) Use of funds earmarked by the Board of Directors	€ 428,835	- € 159,701	€ 269,134
From fundraising activities	-	-	-
From Financial and Investment Activities	-	-	-
1) Bank interest income	€ 171.810	-€ 65.725	€ 106.085
General Support Activities	-	-	-
Other operating income		€ 25.000	€ 25.000

Details of individual income items of exceptional amount or incidence

Other information

This section of the Mission Report sets out the additional information required by the Ministerial Decree of 5 March 2020.

Description of the nature of donations received

Comment

The Foundation received donations totalling €2,508,400, as detailed below:

Donations from Founding member Luigi Lavazza S.p.A.	€ 2,500,000
Donations from third-party entities	€ 6,324
Income from 5x1000 contributions	€ 2,076
Total donations received	€ 2,508,400

Item A5 “Income from 5x1000 contributions” in the Statement of Activities classifies income allocated of €2,076.00. The entity reports on this in the manner and within the time limits provided for by law. The income from 5x1000 contributions was allocated by the entity, for the entire amount of €2,076.00, to support a university scholarship project aimed at young people in conditions of socio-economic vulnerability. The contribution, together with co-financing from the Foundation, supports a programme designed to help students in the final years of their degree complete their studies, contributing to the coverage of enrolment costs and main living expenses. The Foundation’s support confirms its commitment to equitable access to education and to promoting the resilience and development of local communities.

Remuneration of the executive body, the supervisory body and the party responsible for the statutory audit

The entity has approved remuneration totalling €15,200.00 in favour of the Executive Body. No remuneration has been approved in favour of the Supervisory Body, which is also responsible for the statutory audit of the accounts, pursuant to and for the purposes of the combined provisions of Articles 30, paragraph 6, and 31, paragraph 1, of the Third Sector Code

Statement of assets, liabilities and income components relating to assets earmarked for a specific purpose

The entity has earmarked assets exclusively for the pursuit of a specific purpose. As required by point 15 of Annex C to the Ministerial Decree of 5 March 2020, a statement identifying the assets, liabilities and income components relating to assets earmarked for a specific purpose under Article 10 of Legislative Decree 117/2017, as amended, is set out below. It is hereby certified that, as at the balance sheet date, the Foundation received the following donations earmarked for specific projects under Article 10 of Legislative Decree 117/2017:

from employees of the Founding member Luigi Lavazza S.p.A. - for the volunteering programme	€ 6,324
Total donations earmarked for specific projects	€ 6,324

The above-mentioned donations were used in full for the benefit of the Associazione San Vincenzo de Paoli Torino, as part of the “Progetto Abito” for making the association’s premises safe.

Transactions with related parties

For the purposes of applicable regulations, during the year no transactions were carried out with related parties otherwise than on normal market terms.

Proposal for the allocation of the surplus or the coverage of the deficit

In light of the foregoing, the Administrative Body proposes that you carry forward the operating surplus of €265,778.

Statement of imputed costs and income

At the foot of the Statement of Activities, the imputed costs and income are reported, duly documented, as a measure of the income components for the year that have no monetary manifestation but whose recognition is necessary for a correct reporting of the entity’s activities. The value of services provided free of charge is quantified on the basis of their fair value, as follows:

Imputed costs	Amounts (€)
Supervisory body fees	€ 6,000
Third-party human resources	€ 222,953

ILLUSTRATION OF THE ENTITY’S ECONOMIC AND FINANCIAL PERFORMANCE AND THE MANNER IN WHICH ITS STATUTORY PURPOSES ARE PURSUED

Description of the entity’s situation and operating performance

These financial statements for the year ended 31/12/2025 show a result for the year of €265,778. The financial year was characterised by the continuation of activities relating to projects launched in coffee-producing countries with the primary objective of improving production yield and coffee quality, while at the same time promoting producers’ entrepreneurship and improving their living conditions. The main tools used to achieve these objectives are:
- the dissemination of good agricultural practices to promote coffee quality and respect for the environment;
- support to coffee producers in establishing and managing their own organisations (associations, cooperatives or companies) enabling them to access wider markets, obtain services useful for optimising production, and gain better access to credit and marketing;
- promoting gender balance within family units and communities;
- enhancing the work of younger generations, through training programmes that motivate them not to abandon production land and to become coffee entrepreneurs;
- promoting production diversification and encouraging greater food production;
- supporting forestation through agroforestry models aimed at safeguarding the biodiversity of plantations;
- disseminating effective agricultural techniques to respond to the effects of climate change;
- introducing technological components to support traditional cultivation techniques;

In addition, the Foundation supports projects in Italy and in countries of interest aimed at the social inclusion of vulnerable population groups, with a focus on young people. The Foundation has also made available a dedicated emergency fund, with the aim of intervening promptly and effectively to help communities affected by natural disasters and health emergencies.

Description of the main risks and uncertainties

No particular risks or uncertainties have been identified in the management of the entity

Review of synergistic relationships with other entities and with the associative network of which the organisation is part

- The entity maintains synergistic relationships with the following other entities:
- 1. **Center for Circular Economy in Coffee** (C4CEC): a pre-competitive global platform established in 2023 on the initiative of Fondazione Lavazza with three key objectives: to support and promote the principles of the circular economy, accelerate the sustainable transition of the coffee supply chain, and promote innovation.
 - 2. **Founding partner of the Slow Food Coffee Coalition**: a network that brings together all players in the coffee supply chain, from producers to roasters, from distributors to consumers, inspired by the idea of good, clean and fair coffee for all. A new model of relationship, inspired by the values of cooperation, that takes into account the evolution of production and consumption paradigms.
 - 3. **Founding Member of the Coffee&Climate** (C&C) initiative: a collective effort involving various players in the coffee sector - roasters, agronomists and smallholder coffee producers - working together to manage the impact of climate change through a non-competitive approach.
 - 4. **Asvis**: a national network bringing together institutions, organisations and companies committed to promoting sustainable development in Italy, with the aim of contributing to the implementation of the 2030 Agenda through advocacy, awareness-raising and monitoring activities.
 - 5. **Assifero**: an association that represents and supports foundations and philanthropic entities in Italy, promoting the culture of strategic philanthropy, capacity building and dialogue among sector stakeholders.
 - 6. **World Coffee Research**: a global research organisation that brings together companies and institutions in the sector to develop resilient and sustainable coffee varieties, improve productivity and support the long-term security of the coffee supply chain.

Foreseeable developments in operations and prospects for maintaining economic and financial equilibrium

With reference to the foreseeable development of operations and prospects for maintaining economic and financial equilibrium, the Administrative Body reports that it has verified the existence of the “going concern” assumption, carrying out a prospective assessment of the entity’s ability to continue operating for the foreseeable future, covering a period of at least twelve months from the balance sheet date. This assessment was carried out by preparing a budget demonstrating that the entity has, for at least the twelve months following the balance sheet date, sufficient resources to carry out its activities while meeting its obligations.

Description of the manner in which statutory purposes are pursued

The Foundation’s activities were carried out in accordance with its bylaws through the funding of the projects summarised below:

(Amounts expressed in Euro)	
Institutional projects	2,227,816
International Coffee Partners projects	169,085
CARCAFE - Colombia	33,000
ECOM - Colombia	45,783
ALO & PARTNERS - Colombia	51,937
ENGIM - Colombia	60,000
Verdad Y Vida - Guatemala	58,200
World Coffee Research	112,118
Assifero	6,000
ASVIS	1,000
International Women Coffee Alliance	750
Qima Foundation - Yemen	150,000
Panzi Foundation - Congo	94,639
CESVI - Peru (Community Tourism)	30,000
CESVI - Peru	100,000
AVSI RESA caffè - Peru	55,000
Fondazione SoleTerre - El Salvador	45,530
Consorcio Cerrado das Aguas - Brazil	12,898
COSPE - Brazil	41,838
Exportadora de café Guaxupe - Brazil	38,929
UNDP - Ecuador	48,820
Mani Tese - Kenya	54,100
Hanns R. Neumann Stiftung - Honduras	183,995

Slow Food Coffee Coalition	50,000
Fondazione Italia Uganda - Sustainable tourism	42,967
DANIDA - Uganda	99,848
Ujana Coffee - Uganda	24,331
Blue Dragon Children's Foundation - Vietnam	19,597
Events - World Days on sustainability themes	34,776
C4CEC Association	33,662
CO ₂ Advisor - Cuba	141,551
Institutional travels - Cuba	29,793
Save the Children - Turin (Qui Vivo project)	150,000
Vuna Origin - platform study	7,200
Group employee donations	35,678
Scholarships	57,084
A Cup of Learning	7,707
Myanmar Emergency	75,000
Gaza Emergency	25,000
Use of the Restricted Poverty Fund	269,134
Interventions in support of education	106,600
Interventions in support of inclusion	81,709
Interventions in support of housing poverty	6,325
Interventions in support of food poverty	5,000
Interventions in support of healthcare poverty	69,500
Total contributions for the 2025 financial year	2,496,950

Contribution of other activities to the pursuit of the entity’s mission and indication of their secondary and instrumental nature

For the purposes of these financial statements, no other activities are relevant pursuant to Article 6 of Legislative Decree 117/2017.

Any other activities carried out by the entity are instrumental to the general-interest activities, as they are carried out exclusively for the achievement of the civic, solidarity-based and socially useful purposes pursued by the entity itself, in accordance with the regulation set out in Decree No. 107 of the Ministry of Labour and Social Policies of 19 May 2021.

Comment

These financial statements, comprising the Statement of Financial Position, the Statement of Activities and the Mission Report, give a true and fair view of the entity’s financial position and the result of operations for the year, and are consistent with the accounting records. The Administrative Body expresses a favourable opinion on the draft financial statements at 31/12/2025, together with the proposal for the allocation of the result for the year. The Financial Statements are true and accurate and are consistent with the accounting records

Turin, 20/05/2026

For the Board of Directors
Giovanni Zanetti, Chairman



COFFEE VOCABULARY



Agroforestry

An agricultural management system that integrates trees and shrubs with crops and/or livestock on the same land area, with the aim of improving soil fertility, biodiversity, climate resilience and the economic sustainability of farms.

Parchment coffee

Coffee that has completed the primary processing phase and is still covered by the parchment, the protective layer surrounding the green bean. It is an intermediate form of coffee, used as a reference for quality, yield and commercialization within the value chain.

Climate Smart Agriculture (CSA)

An agricultural approach that integrates practices aimed at improving productivity, strengthening resilience to climate change and reducing greenhouse gas emissions. It contributes to food security by adapting agriculture to climate change and mitigating its impacts.

Carbon credits

Certified instruments representing the reduction or removal of one ton of CO₂, or equivalent, from the atmosphere. They can be traded and used to offset emissions and support environmental projects.

Child Labour

Any work activity that compromises the health, safety, development or education of minors, according to international ILO standards. Its elimination is a fundamental principle of human and labor rights.

Coffee SDGs Plans

Strategic plans for the coffee sector are aligned with the United Nations Sustainable Development Goals, SDGs. They define concrete actions to make the coffee value chain more sustainable, addressing biodiversity, social inclusion, and climate change.

COP30

The 30th United Nations Climate Change Conference of the Parties, where countries come together to negotiate global action, emission reductions and climate adaptation. In 2025, it was held in Belém, Brazil, with a focus on protecting Indigenous peoples, tropical forests, and the Amazon.

Good Agricultural Practices

A set of internationally recognized agricultural practices that ensure food safety, environmental sustainability and worker protection. They improve production quality, traceability and compliance with social and environmental standards.

Peer to Peer

A model of direct interaction and exchange among peers, in which each participant can both offer and receive resources or knowledge.

Rainforest Alliance

An international nonprofit organization that promotes sustainable agricultural practices, forest protection and the improvement of livelihoods for rural communities. It also manages a certification standard that confirms compliance with environmental, social and economic criteria along agricultural value chains, including coffee.

Field technology

This refers to the set of tools, techniques and solutions applied directly on farms, such as sensors, monitoring tools and technical assistance equipment, implemented to support producers in improving productivity, quality, traceability and sustainable crop management.

ACRONYMS

- C&C** – Coffee&Climate
- GAF** – Grupo Empresarial Agroforestal
- GRI** – Global Reporting Initiative
- H.E.I.** – Hecho En Italia
- HRNS** – Hanns R. Neumann Stiftung
- ICP** – International Coffee Partners
- INAF** – Instituto de Investigaciones Agroforestales
- LDC** – Louis Dreyfus Company
- NGO** – Non-Governmental Organisation
- UN** – United Nations
- R4A** – Rainbow 4 Africa
- R&D** – Research & Development
- SDGs** – Sustainable Development Goals
- UNDP** – United Nations Development Programme
- UNICEF** – United Nations International Children’s Emergency Fund
- WCR** – World Coffee Research



FONDAZIONE GIUSEPPE E PERICLE LAVAZZA

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